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# Proposed strategic framework for the period 2018-2019

## Part two: biennial programme plan

## Programme 18
## Economic and social development in Latin America and the Caribbean

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## Overall orientation

18.1 The overall purpose of the programme is to promote the economic, social and environmentally sustainable development of Latin America and the Caribbean through international cooperation, by undertaking applied research and comparative analysis of development processes and providing the relevant normative, operational capacity development and technical cooperation services in support of regional development efforts.

18.2 The mandate for the programme, which falls within the purview of the Economic Commission for Latin America and the Caribbean (ECLAC), derives from Economic and Social Council resolution 106 (VI), by which the Council established the Commission for the purpose of contributing to and coordinating action towards the economic and social development of the region and reinforcing economic relationships among the countries of the region and with other regions and countries in the world. In 1996, pursuant to Commission resolution 553 (XXVI), the Commission was instructed, inter alia, to collaborate with Member States in the comprehensive analysis of development processes geared towards the design, monitoring and evaluation of public policies and the resulting provision of operational services in the fields of specialized information, advisory services, training and support for regional and international cooperation and coordination.

18.3 The Commission will continue to pursue key objectives shared by all the regional commissions, to support the development pillar of the United Nations, to foster economic integration at the subregional and regional levels, to promote the implementation of "Transforming our world: the 2030 Agenda for Sustainable Development" (General Assembly resolution 70/1) and the Addis Ababa Action Agenda of the Third International Conference on Financing for Development (Assembly resolution 69/313), together with the internationally agreed sustainable development goals, and to facilitate sustainable development by helping to bridge economic, social and environmental gaps between and among countries in the region and the industrialized economies.

18.4 To achieve those objectives, ECLAC will continue to respond to the needs of the countries in the region, serving as a regional forum and facilitator in building regional consensus, supporting public-policy formulation to meet the development challenges facing the region and promoting and conducting multilateral dialogue, sharing knowledge and networking at the interregional, regional and subregional levels. The Commission will promote intraregional and interregional cooperation through coordinated actions with other regional commissions and will collaborate with other regional organizations, particularly with United Nations entities.

18.5 The overall strategy of the Commission for achieving the objectives of the programme is structured around 13 interdependent and complementary subprogrammes, implemented through an integrated and multidisciplinary approach. Special efforts have been made to ensure that the gender mainstreaming strategy of the Commission is reflected throughout the present biennial programme plan.

18.6 The integration of subprogramme 4, Financing for development, which is focused on the mobilization of resources, with subprogramme 3, Macroeconomic policies and growth, is hereby proposed in response to the increasing demands from member States for analysis and policy proposals to tackle the new challenges for macroeconomic policymaking within the framework and targets of the 2030 Agenda

for Sustainable Development and the Addis Ababa Action Agenda. A key element of both agendas is a focus on domestic resource mobilization and its complementarities with external resource mobilization. The integration of the two subprogrammes will increase the capacity to design new macroeconomic policies — fiscal, monetary and financial — geared towards mobilizing domestic and external resources in line with the goals and targets outlined in the 2030 Agenda, in particular Goal 8, "Promote inclusive and sustainable economic growth, full and productive employment and decent work for all", and Goal 17, "Strengthen the means of implementation and revitalize the Global Partnership for Sustainable Development". With regard to fiscal policy, this will permit strengthening the analysis of the links between domestic fiscal efforts and fiscal coordination and cooperation at the global level, which play a central role in assessing the capacity of countries to increase their ability to mobilize domestic financing for development. It will also facilitate the introduction of new areas of work that arise from the Addis Ababa Action Agenda, namely, illicit financial flows, tax coordination and transfer pricing, among others. Synergies resulting from the integration of the two subprogrammes will allow ECLAC to better respond to demands from member countries in these new areas, as part of the fit-for-purpose efforts carried out by the Commission.

18.7 The main guidelines and overarching orientation for the formulation of the strategic framework for the biennium 2018-2019 were drawn from the internationally agreed development goals stemming from the major United Nations conferences and summits in the economic and social fields, in particular those set forth in the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda.

18.8 In the light of a sluggish global economic recovery and a fall in commodity prices, gross domestic product (GDP) growth rates in Latin America and the Caribbean have been decreasing steadily since 2010, reflecting negative growth in 2015. One of the factors that explain this result is the slowdown in domestic demand, led by a decrease in investment. Moreover, performance has been very uneven among countries and subregions, which is associated with the varying degrees of global financial integration; exposure to the real cycle of the advanced economies; the impact of commodity prices on the terms of trade; and the different initial conditions, institutional settings and policy measures in place in each economy.

18.9 In addition, the region still carries a legacy that perpetuates inequalities and exclusion mechanisms. Regional poverty rates decreased significantly between 2002 and 2012 (from 43.9 per cent to 28.1 per cent); however, in recent years they have remained relatively constant, which raises some concern that the sustained decrease has reached a plateau. These results give rise to the need to rethink public policies in this area, in a region that remains the most unequal in the world and at a time when Latin America's weak social protection systems are facing tremendous redistributive challenges with limited fiscal capacity.

18.10 At the same time, a new global geopolitical map is taking shape, prompting a rethinking of strategic alliances and lending greater weight and importance to South-South relations. In that context, the adoption of the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda represents a change in paradigm. The 2030 Agenda seeks to be a universal agenda that integrates the economic, social and environmental dimensions as the core pillars of sustainable

development. Its implementation will represent significant changes in production and consumption patterns and stake out a path towards greater equality between gender and generations, recognizing at the same time the importance of eradicating poverty until 2030.

18.11 To address this change in paradigm, considerable means of implementation are required. To achieve the Sustainable Development Goals, it is necessary to mobilize significant amounts of resources, technology and capacity in a difficult global environment. ECLAC has assumed ownership of this profound transformation.

18.12 In that regard, ECLAC advocates a single universal sustainable development agenda, with equality at its core and in the context of common but differentiated responsibilities. In order to do this, the Commission has identified as its main priorities: (a) improving macroeconomic stability and institution-building, and the region's position in the international economy; (b) increasing the region's access to international financing and domestic resource mobilization for development, as well as improving public management; (c) enhancing the region's productive potential and reducing productivity gaps to achieve convergence, with a particular emphasis on innovation and new technologies; and (d) promoting fiscal and social covenants, as well as the implementation of the 2030 Agenda for Sustainable Development, the Sustainable Development Goals and the resulting strategies and public policies, including policies and programmes on energy efficiency and climate change that take into account the outcome of the United Nations Conference of Climate Change. The above-mentioned priorities were set out in the Commission's three most recent position documents, which were presented to and approved by national Governments of Latin America and the Caribbean at the three most recent biennial sessions of the Commission.

18.13 Given the complexity of the reform processes under way in the region and the rapidly evolving demands from member States, ECLAC will continue to provide timely and relevant analysis and policy recommendations regarding development issues. The Commission will work closely with the Governments in the region and other counterpart institutions to reinforce linkages between national experiences and regional perspectives, facilitate the comparability of data and the exchange of good practices, and provide effective technical cooperation services with regard to transboundary issues under its purview.

18.14 To that end, the Commission will emphasize analytical, normative, advocacy and capacity-building work to strengthen the design of sustainable development strategies and public policies and to facilitate the continuous monitoring of their practical implementation as part of the 2030 Agenda for Sustainable Development. Operational services in the areas of specialized information, technical cooperation and training will foster cooperation, networking and the sharing of good practices at the subregional, regional and interregional levels, including South-South cooperation.

18.15 ECLAC will continue to work on the integrated and comprehensive follow-up to the world summits from a regional perspective, in particular in articulating the region's approach to the implementation of the 2030 Agenda for Sustainable Development. For that purpose, ECLAC will reinforce its leading role as the convener of the regional coordination mechanism to coordinate the work programme of the United Nations development pillar in the region, which reports to the Economic and Social Council and the General Assembly. At the same time, it is expected that the Latin American and Caribbean regional forum for the

implementation of the decisions adopted at the World Summit on Sustainable Development will be fully established and carrying out its functions with the support of the ECLAC secretariat, particularly with respect to follow-up and review at the regional level, and reporting to the high-level political forum on sustainable development at the global level, thereby linking the national, regional and global dimensions in this process. The Commission will continue its active participation to foster substantive coordination among all participating entities in the Executive Committee on Economic and Social Affairs as a key global mechanism for ensuring coherence in common thematic areas among entities of the United Nations Secretariat working in the social and economic sectors.

18.16 ECLAC will continue to serve as the technical secretariat for its various subsidiary bodies: the Committee of the Whole, the Committee on South-South Cooperation, the Caribbean Development and Cooperation Committee, the Regional Conference on Women in Latin America and the Caribbean, the Regional Council for Planning, the Statistical Conference of the Americas, the Regional Conference on Population and Development in Latin America and the Caribbean, the Conference on Science, Innovation and Information and Communications Technologies and the Regional Conference on Social Development in Latin America and the Caribbean.

18.17 Collaboration will also be continued with the Bretton Woods institutions, especially the International Monetary Fund (IMF) and the World Bank, as well as with other inter-American and Ibero-American organizations such as the Organization of American States (OAS), the Inter-American Development Bank, the Ibero-American General Secretariat and the Andean Development Corporation.

18.18 Furthermore, ECLAC will reinforce its close cooperation with regional mechanisms such as the Community of Latin American and Caribbean States, the Union of South American Nations, the Caribbean Community (CARICOM), the Latin American Integration Association, the Southern Common Market (MERCOSUR), the Central American Integration System and the Bolivarian Alliance for the Peoples of Our America-Peoples' Trade Agreement. ECLAC will also strengthen its collaboration with private sector associations, non-governmental and civil society organizations, think tanks and the academic sector to promote policy dialogue and to engage them in the implementation of the sustainable development agenda.

## Subprogramme 1
## Linkages with the global economy, regional integration and cooperation

*Objective of the Organization*: To enhance regional integration and cooperation to strengthen the role of Latin America and the Caribbean region in international trade and the global economy

| *Expected accomplishments of the Secretariat* | *Indicators of achievement* |
|---|---|
| (a) Improved capacity of Latin American and Caribbean countries to participate effectively in global and regional value chains | (i) Increased number of national institutions in the region formulating or adopting trade and integration policies, measures and actions to participate effectively in global and regional value chains in line with ECLAC recommendations |

| | |
|---|---|
| | (ii) Increased percentage of stakeholders (government officials, academics, representatives of the private sector, civil society and integration mechanisms, among others) who acknowledge that they have benefited from the analysis and policy recommendations contained in the publication *Latin America and the Caribbean in the World Economy* and other non-recurrent publications, to improve their countries' participation in global and regional value chains |
| (b) Strengthened capacity of regional stakeholders to assess the impact on, and potential contribution of trade policy to, sustainable development, including poverty reduction, gender equality, job creation, internationalization of small and medium-sized enterprises and mitigation of climate change | (i) Increased number of national institutions in the region formulating or adopting policies, measures and actions in line with ECLAC recommendations to assess the impact on and contribution of trade to sustainable development |
| | (ii) Increased number of public institutions and private organizations acknowledging that they have benefited from ECLAC technical cooperation services and have improved their capacities in relation to trade and sustainable development |

**Strategy**

18.19 Responsibility for the implementation of the subprogramme rests with the International Trade and Integration Division, which works in close collaboration with the Commission's offices in Brasilia and Washington, D.C., and with other ECLAC divisions. The strategy will take into account relevant provisions relating to the Sustainable Development Goals and targets, in particular those concerning gender equality and the empowerment of women, poverty reduction, environmental sustainability, the promotion of sustainable and inclusive economic growth, the building of resilient infrastructure, the promotion of inclusive and sustainable industrialization and the fostering of innovation, the reduction of inequality within and among countries, and the global partnership for development.

18.20 The subprogramme is oriented towards strengthening the role of Latin American and Caribbean countries in world trade and the global economy by building their capacity to formulate and implement trade policies and export development strategies. Analytical studies and recommendations support stakeholders facing new challenges in international trade, trade negotiations, regional integration and international economic relations.

18.21 The subprogramme will cover the following areas of work: (a) the adjustment of national and regional trade policies to face the new challenges of the twenty-first century: innovation and technological progress, services, global and regional value chains and the internationalization of small and medium-sized enterprises, trade facilitation, new public and private standards, environmental sustainability and links with new emerging issues; (b) the negotiation,

implementation and administration of trade agreements at the bilateral, regional, plurilateral and/or multilateral levels; (c) South-South trade, investment and cooperation, including the role of emerging economies; (d) the monitoring of developments in trade and regional integration in Asia and trade relations between Latin America and the Caribbean and Asia; and (e) the promotion and diversification of exports: inter-agency coordination and public-private cooperation, institutional modernization, trade facilitation and Aid for Trade initiatives, and international best practices.

18.22 The subprogramme will respond to the needs of stakeholders by providing updated information, analysis and policy recommendations to policymakers in the countries of the region and private sector institutions and other organizations at the local, subregional and regional levels. It will continue to coordinate and cooperate with the United Nations Conference on Trade and Development (UNCTAD), the World Trade Organization (WTO), the International Trade Centre, the International Labour Organization (ILO), the World Bank, the Organization for Economic Cooperation and Development (OECD), the Latin American Economic System, the Inter-American Development Bank, OAS, the United Nations regional commissions, regional development banks, various regional integration mechanisms and public, semi-public and private entities with responsibility for trade, integration and sustainable development.

## Subprogramme 2
## Production and innovation

*Objective of the Organization*: To enhance structural change, productivity growth and innovation in Latin America and the Caribbean with due consideration to the new technological paradigms, sustainable development, gender equality and linkages with the global economy

| *Expected accomplishments of the Secretariat* | *Indicators of achievement* |
|---|---|
| (a) Strengthened capacity of Latin American and Caribbean Governments to formulate policies and strategies to transform the production structure through innovation and the diffusion of technology in the production matrix, and the creation of linkages among activities, firms and sectors | (i) Increased number of policies, measures or actions adopted by countries in the region aimed at enhancing the competitiveness of production structures in line with ECLAC recommendations<br>(ii) Increased number of government authorities and public institutions acknowledging that they have benefited from ECLAC technical cooperation services or analytical inputs to improve their capacities in relation to the promotion of the productivity and competitiveness of their production structures |

| | |
|---|---|
| (b) Strengthened institutional knowledge and capabilities of Latin American and Caribbean countries to foster the diversification of the production structure, to reduce the productivity gap with the developed economies, and to incorporate innovation and new technologies into production and management | (i) Increased percentage of participants in seminars, workshops or training courses of the subprogramme acknowledging that they have benefited from ECLAC technical cooperation services to improve their capacities to promote productivity convergence, encourage innovation and support the incorporation of new technologies<br><br>(ii) Increased percentage of respondents to surveys acknowledging that they have used the analysis and policy recommendations on investment patterns, competitiveness, agricultural and rural development contained in the publications *Foreign Direct Investment in Latin America and the Caribbean*, *The Outlook for Agriculture and Rural Development in the Americas* and other selected publications of the subprogramme to strengthen their technical capacity or to support their work tasks |

**Strategy**

18.23 The Division of Production, Productivity and Management will be responsible for the implementation of the subprogramme, in coordination with other ECLAC divisions and offices. The strategy will take into account relevant aspects of the Sustainable Development Goals, particularly those relating to the reduction of poverty by promoting productive employment, the promotion of a global partnership for development and the dissemination of the benefits of new technologies.

18.24 Emphasis will be placed on: new technologies (information and communications technology (ICT), biotechnologies for health, industry and agriculture, the convergence of nanotechnology, biotechnology, information technology and cognitive science, and new clean and sustainable energy sources), new manufacturing processes, information systems, small and medium-sized enterprise promotion policies, foreign direct investment and productive development policies.

18.25 Under the subprogramme, economic analyses will be conducted along with applied research based on the generation, processing and analysis of information and indicators; the results will be disseminated and policy recommendations will be submitted to Governments, regional bodies and other relevant stakeholders. The Division will promote policy advocacy and the exchange of experiences and best practices with respect to the dynamics of productive development among stakeholders at the regional, national and local levels through meetings, seminars and electronic forums, including the provision of technical cooperation services, specific training courses and workshops. In addition, the creation and operation of networks will be supported to generate, update and disseminate knowledge.

18.26 In order to achieve the expected results, strategic partnerships will be established with Governments and institutions, at the national and local levels and in the various subregions. The Division will bring Governments together through the organization of the Conference on Science, Innovation and Information and

Communications Technologies, a subsidiary body of the Commission. Nexuses with other international organizations, especially in the United Nations system, will also be pursued, especially in the light of the need for deeper collaboration on cross-sectoral issues.

18.27 The main beneficiaries of the subprogramme will be governmental authorities and public officials of the countries in the region, civil society organizations, academic and private sector institutions and local, regional and subregional organizations. The subprogramme will continue to carry out consultations and work in close collaboration with high-level authorities responsible for innovation, rural, agricultural and industrial development, investment and the promotion of small and medium-sized enterprises, and with other organizations of the United Nations system.

## Subprogramme 3
## Macroeconomic policies and growth

*Objective of the Organization*: To achieve sustainable and inclusive economic growth in Latin American and Caribbean countries by enhancing the design and implementation of suitable macroeconomic policies and the efficient generation and allocation of necessary financing for development resources

| *Expected accomplishments of the Secretariat* | *Indicators of achievement* |
|---|---|
| (a) Strengthened capacity of policymakers and other stakeholders in Latin America and the Caribbean to analyse current and emerging macroeconomic and development financing issues | (i) Percentage of surveyed readers who acknowledge having benefited from the subprogramme's publications in terms of strengthening their capacity to analyse macroeconomic and development financing issues |
| | (ii) Number of references to the publications and activities of the subprogramme included in official, academic and specialized publications |
| (b) Increased capacity of policymakers of Latin America and the Caribbean to evaluate, design and implement macroeconomic and development financing policies on the basis of comparative policy analysis that foster sustainable and inclusive economic growth | (i) Percentage of surveyed participants in networks organized under the subprogramme who consider the work of the forums and their policy recommendations on macroeconomic and development financing policies as "useful" or "very useful" for macroeconomic and development financing policymaking |
| | (ii) Number of policies, measures or actions taken by economic and development policymaking authorities in line with ECLAC recommendations |

### Strategy

18.28 Substantive responsibility for the execution of the subprogramme rests with the Economic Development Division, which will now include the Financing for

Development Unit. The Division will work in close collaboration with the ECLAC subregional and national offices.

18.29 Under the subprogramme, the Division will conduct applied research into the macroeconomic and development financing policies of Latin American and Caribbean countries, providing timely and accurate information and analyses, disaggregated by gender whenever possible, and policy options and recommendations through its recurrent and specialized publications, workshops and seminars. The Division will also support the establishment and operation of networks for the sharing of experiences and good practices and provide technical cooperation activities and advisory services, as requested.

18.30 To ensure the accuracy of information, the relevance of its publications and contribution to policy dialogues, the Division will collaborate closely with its national counterparts, namely, ministries of finance, central banks and other stakeholders concerned with macroeconomic policies, which will also be the main direct beneficiaries of the subprogramme's work. Other beneficiaries will include academia and research institutes, the private sector and civil society.

18.31 The subprogramme will work in close collaboration with institutions such as the World Bank, IMF, OECD and the Bank for International Settlements, and with United Nations bodies, in particular the Department of Economic and Social Affairs, ILO and UNCTAD. Regional partner institutions will include the Andean Development Corporation, the Latin American Association of Development Financing Institutions, the Central American Bank for Economic Integration, the Inter-American Development Bank, the Caribbean Development Bank and the Latin American Reserve Fund, among others.

## Subprogramme 4
## Social development and equality

*Objective of the Organization*: To achieve greater social and economic equality in the region and contribute to the overall well-being of the people of the region in line with the 2030 Agenda for Sustainable Development and a rights-based approach

| *Expected accomplishments of the Secretariat* | *Indicators of achievement* |
|---|---|
| (a) Enhanced capacity of the central or subnational governments in the region to formulate policies, plans and programmes that address the structural and emerging equality gaps affecting different socioeconomic and population groups, with an approach based on human rights and sustainable development | (i) Number of social policies, plans and programmes formulated, adopted or updated by central or subnational governments in countries of the region to address the structural and emerging equality gaps, in line with ECLAC recommendations<br><br>(ii) Increased percentage of surveyed readers who acknowledge that they have increased their knowledge and capacity to formulate public policies, plans and programmes that address the structural and emerging equality gaps as a result of the analysis and recommendations on social policies and programmes contained in the flagship or |

| | |
|---|---|
| | institutional documents prepared for the Regional Conference on Social Development in Latin America and the Caribbean and/or other selected publications |
| (b) Strengthened technical capacity of social policy institutions to improve the effectiveness, efficiency, transparency and sustainability of their public action, and to develop synergies with other social policies, institutions and stakeholders | (i) Number of social policy institutions that acknowledge improvements in the effectiveness, efficiency, transparency and sustainability of their public action and in developing synergies with other social policies, institutions and stakeholders in accordance with the technical assistance provided by ECLAC |
| | (ii) Number of stakeholders acknowledging that they have benefited from ECLAC technical cooperation services to improve social policies and programmes towards the reduction of poverty and equality gaps |

**Strategy**

18.32 The Social Development Division will be responsible for the implementation of the subprogramme. It will work in close collaboration with other ECLAC divisions, as well as with the Commission's subregional headquarters and national offices and with other agencies of the United Nations system. The strategy will take into account the internationally agreed development goals stemming from the major United Nations conferences in the economic and social fields, especially those deriving from the 2030 Agenda for Sustainable Development.

18.33 The strategy will consist of developing applied qualitative and quantitative research, generating analyses, disseminating results and formulating policy recommendations to strengthen the capacity of stakeholders to make sound diagnostic assessments of social issues for application in policy design and implementation, and to strengthen the existing networks in order to generate, update and disseminate relevant information and facilitate the exchange of experiences and good practices among policymakers, scholars and other stakeholders.

18.34 The main beneficiaries of the subprogramme will be government institutions of the countries of the region responsible for social policy management, regional and subregional organizations, academic institutions and other research centres and non-governmental organizations. The strategy also contemplates cooperation with other regional commissions and intergovernmental and multilateral institutions, as well as South-South cooperation.

18.35 The subprogramme will also serve as a catalyst for policy dialogue on issues pertaining to the regional agenda such as poverty eradication, social protection systems with a human rights, multidimensional and gender approach, the reduction of inequalities and citizen participation.

## Subprogramme 5
## Mainstreaming the gender perspective in regional development

*Objective of the Organization*: To mainstream a gender equality perspective into sustainable and inclusive development strategies of the Latin American and Caribbean countries

| *Expected accomplishments of the Secretariat* | *Indicators of achievement* |
|---|---|
| (a) Strengthened capacity of countries in the region to implement gender equality policies in line with the regional consensus, the 2030 Agenda for Sustainable Development and other international agreements | (i) Increased number of policies, measures or actions adopted by the countries of the region in priority areas for gender equality in the implementation of the 2030 Agenda for Sustainable Development |
| | (ii) Increased number of stakeholders reporting that they have benefited from using the Gender Equality Observatory for Latin America and the Caribbean to improve their work to implement gender equality policies |
| (b) Strengthened capacity of countries in the region to implement the agreements of the thirteenth session of the Regional Conference on Women in Latin America and the Caribbean, especially in relation to women's economic autonomy | (i) Increased number of policies, measures or actions adopted by the countries of the region in response to the agreements of the thirteenth session of the Regional Conference on Women in Latin America and the Caribbean, including issues relating to sustainable development with a gender perspective |
| | (ii) Increased number of stakeholders reporting that they have benefited from technical cooperation from ECLAC, and from participating in horizontal South-South technical cooperation facilitated by ECLAC, to improve their work and to implement the agreements of the thirteenth session of the Regional Conference on Women in Latin America and the Caribbean, including policy design with aspects of sustainable development with a gender perspective |

### Strategy

18.36 The Division for Gender Affairs will be responsible for the implementation of the subprogramme. In the light of the interdisciplinary nature of mainstreaming the gender perspective in regional development, the Division will work in close coordination with, and provide support to, ECLAC divisions and subregional and national offices. The objectives will be pursued within the framework of the internationally agreed development goals and the mandates and gender mainstreaming strategy of the Commission.

18.37 Under the subprogramme, the Division will assist the countries of the region in the development of strategies for mainstreaming the gender perspective with a

rights-based approach in national policies, including their formulation, implementation and monitoring, using statistics and gender indicators. Particular attention will be devoted to women's economic autonomy in an integral framework, connected to physical autonomy and decision-making autonomy.

18.38 The subprogramme will seek to promote dialogue and strengthen the relations between public actors and other stakeholders in relation to gender equality, and will provide technical assistance to Governments in those areas.

18.39 Lastly, member States will benefit from the use of the Gender Equality Observatory for Latin America and the Caribbean and increased knowledge-sharing to shed light on the nature of current regional problems, through the wide dissemination of the main publications and findings of the subprogramme among policymakers, academics and other stakeholders at international events and key forums.

## Subprogramme 6
## Population and development

*Objective of the Organization*: To improve the integration of population issues into development policies and programmes in the countries of Latin America and the Caribbean

| *Expected accomplishments of the Secretariat* | *Indicators of achievement* |
|---|---|
| (a) Increased capacity of Latin American and Caribbean stakeholders concerned with population and development matters to monitor population trends and address population and development issues, with a gender-sensitive approach, for use in sociodemographic policies and programmes | (i) Increased number of Latin American and Caribbean stakeholders concerned with population and development issues who acknowledge using demographic knowledge, methodologies and tools, and information on population and development generated by ECLAC for use in development policies and programmes |
| | (ii) Increased percentage of surveyed participants in seminars, workshops, training courses or technical cooperation activities acknowledging that they have benefited from ECLAC technical cooperation services in the areas of monitoring population trends and tackling population and development issues for use in sociodemographic policies and programmes |
| (b) Increased technical capacity of Latin American and Caribbean countries to monitor and implement the recommendations and goals of the Framework of Action for the follow-up to the Programme of Action of the International Conference on Population and Development beyond 2014, the Montevideo Consensus on Population and Development, the Madrid International Plan of Action on Ageing and other international agreements related to those issues | Increased number of policies, measures or actions taken by Latin American and Caribbean countries to monitor and implement the recommendations and goals of the Framework of Action for the follow-up to the Programme of Action of the International Conference on Population and Development beyond 2014, the Montevideo Consensus on Population and Development, the Madrid International Plan of Action on Ageing and other international agreements related to those issues |

**Strategy**

18.40 The Latin American and Caribbean Demographic Centre — Population Division of ECLAC will be responsible for the implementation of the subprogramme, which will be guided by the Montevideo Consensus on Population and Development and centred on the full integration of population dynamics into rights-based sustainable development with equality.

18.41 The work of the subprogramme will be undertaken in close collaboration with other ECLAC divisions, in particular the Social Development Division, the Division for Gender Affairs, the Statistics Division, the Sustainable Development and Human Settlements Division and the subregional headquarters for the Caribbean in Port of Spain.

18.42 The strategy will envisage the following lines of work: (a) providing training on demography and population studies to technical staff in national and local institutions so as to enhance the capacities of countries to monitor population trends and tackle population and development issues; (b) providing technical support in the follow-up to the Programme of Action of the International Conference on Population and Development beyond 2014, in the implementation of the Montevideo Consensus on Population and Development, in the fulfilment of the Regional Strategy for the Implementation in Latin America and the Caribbean of the Madrid International Plan of Action on Ageing, and in the monitoring of the goals related to population and development and the goals stemming from the 2030 Agenda for Sustainable Development; (c) analysing demographic trends, population estimates and projections in the region; (d) improving the use of census data, vital statistics and surveys through the generation of data and the development of procedures, computer programs and information systems; and (e) providing technical assistance to countries in the region for the inclusion of sociodemographic inputs in social programming at the national and local levels for decision-making in the design and implementation of public policies.

18.43 Specialized advisory and technical cooperation services will be provided and workshops and seminars held to facilitate horizontal cooperation, networking and the sharing of experiences. In addition, applied research and analysis will be carried out and disseminated through publications serving as reference material for countries. ICT will be used to widely disseminate sociodemographic data in order to make the subprogramme's products available as a public good.

18.44 The main beneficiaries will be government authorities and officials, particularly those working on population-related issues. Other beneficiaries will include public, private and civil society entities responsible for the design and management of programmes and projects at the national and local levels, professional associations, universities and other academic institutions.

18.45 The subprogramme will work closely with the Population and Statistics Divisions of the Department of Economic and Social Affairs of the United Nations and the other entities of the Executive Committee on Economic and Social Affairs that participate in the population cluster, with specialized bodies such as the United Nations Population Fund, the Pan-American Health Organization/World Health Organization, the United Nations Children's Fund, ILO, the United Nations Entity for Gender Equality and the Empowerment of Women, the Food and Agriculture Organization of the United Nations, the United Nations Educational, Scientific and

Cultural Organization, the United Nations Development Programme (UNDP) and the United Nations Human Settlements Programme (UN-Habitat), and with intergovernmental organizations such as OAS, the International Organization for Migration, the World Bank, the Ibero-American Youth Organization, the Inter-American Development Bank and the Ibero-American General Secretariat. The Latin American and Caribbean Demographic Centre — Population Division is also expected to remain the lead entity in Latin America and the Caribbean in the inter-agency working group on international migration.

## Subprogramme 7
## Sustainable development and human settlements

*Objective of the Organization*: To improve the integration of environmental, climate change and urban management issues into economic, social and land-use policies in the framework of sustainable development

| *Expected accomplishments of the Secretariat* | *Indicators of achievement* |
|---|---|
| (a) Increased capacity of Latin American and Caribbean countries to integrate sustainability criteria into development policies and measures, particularly in relation to sustainable development, climate change adaptation and mitigation measures and human settlements | (i) Increased number of policies, measures or actions adopted by countries in the areas of sustainable development, climate change and human settlements, in line with ECLAC recommendations<br>(ii) Percentage of surveyed participants in meetings, workshops and training courses acknowledging that they have benefited from the ECLAC analysis and policy recommendations on sustainable development, climate change and human settlements to integrate sustainability criteria into their work on development policies and measures |
| (b) Enhanced capacity of the Governments of the region and other stakeholders to follow up and make progress in the implementation of international agreements relating to sustainable development, climate change and human settlements | Increased number of policy actions, measures or steps undertaken by Governments and other stakeholders in the region that follow up on and make progress in the implementation of international agreements relating to sustainable development, including urban development, in line with ECLAC recommendations |

### Strategy

18.46 The Sustainable Development and Human Settlements Division will be responsible for the implementation of the subprogramme, working in close coordination with other ECLAC divisions and offices, in order to mainstream the integration of environmental concerns with respect to climate change in the context of the Sustainable Development Goals and the 2030 Agenda for Sustainable Development.

18.47 The work of the subprogramme will focus on three main areas: (a) the evaluation of the advances made in integrating environmental aspects of sustainable development and sustainability criteria into public policies (Sustainable Development Goals 9 and 12), namely, green fiscal policy, environmentally sensible investment, urban development and sectoral areas, and institution-building for environmental management, including Principle 10 of the Rio Declaration on Environment and Development; and the follow-up to international and regional agreements on sustainable development, with reference to how the environment pillar is addressed; a key milestone in the process will be the support for the high-level political forum on sustainable development and the implementation of the 2030 Agenda for Sustainable Development in the region; (b) public policies for the sustainability of human settlements and the implementation of the 2030 Agenda (Sustainable Development Goals 11 and 13), including the outcomes of the United Nations Conference on Housing and Sustainable Urban Development (Habitat III); and (c) climate change (Sustainable Development Goals 9, 10, 12, 13 and 15), which constitutes a key issue on the regional agenda, as there is a vast potential for integrating environmental, sectoral and economic policies, considering at the same time risk management activities to adapt to climate variability.

18.48 The main beneficiaries of the subprogramme will be the authorities responsible for sustainable development and those responsible for human settlements. Economic and sectoral authorities are an important target group for mainstreaming sustainable development and climate change issues into areas that extend beyond environmental institutions. Other beneficiaries will include regional and subregional organizations, universities, academic research centres, business sectors and non-governmental organizations. The strategy will also include creating networks with a wide range of stakeholders in the environmental sphere and the economic and social sectors relating to climate change, including government institutions, civil society organizations, private sector representatives and relevant sectoral bodies.

18.49 In implementing the subprogramme, the Division will continue to hold consultations and undertake joint actions with the specialized agencies, programmes and funds of the United Nations system, including UNDP, the United Nations Environment Programme and UN-Habitat, as well as with regional and subregional development banks that deal with environmental issues. Under the umbrella of the regional coordination mechanism, the subprogramme leads inter-agency joint documents on sustainable development.

## Subprogramme 8
## Natural resources and infrastructure

*Objective of the Organization*: To improve the sustainable management of natural resources and infrastructure services in Latin American and Caribbean countries and to increase competitiveness and socioeconomic development

| *Expected accomplishments of the Secretariat* | *Indicators of achievement* |
|---|---|
| (a) Strengthened institutional capacity in the countries of the region to formulate and implement public policies and regulatory frameworks to increase efficiency in the sustainable management of natural resources and in the provision of public utilities and infrastructure services | (i) Increased number of new policies, measures or actions adopted by countries of the Latin American and Caribbean region in the areas of the sustainable management of natural resources and the provision of public utilities and infrastructure services in line with ECLAC recommendations |
| | (ii) Increased number of stakeholders acknowledging that they have benefited from ECLAC technical cooperation services to improve their work in the area of the sustainable management of natural resources and the provision of public utilities and infrastructure services |
| (b) Enhanced coordination and policy harmonization on the sustainable management of natural resources and the provision of public utilities and infrastructure services at the subregional and regional levels | Increased number of public, academic and business institutions taking action to coordinate or harmonize policies for the management of natural resources and/or for the provision of public utilities and infrastructure services at the subregional and regional levels in line with ECLAC recommendations |

### Strategy

18.50 The Natural Resources and Infrastructure Division will be responsible for implementing the subprogramme, in close coordination with other ECLAC divisions and offices. The subprogramme will provide stakeholders of the region with analytical studies and systematized information and data regarding the regulation and management of natural resources and the provision of public utilities and infrastructure services in the context of the 2030 Agenda for Sustainable Development and the Sustainable Development Goals.

18.51 Priority will be given to the provision of technical assistance and advisory services to countries, at their request, in the spheres of the management of mineral, energy and water resources, with particular emphasis on their economic and social impacts, and also regarding the policies on and regulation of the provision of public utilities and infrastructure services. Support will be given to discussion forums to disseminate new policy options and the functioning of knowledge networks for the sharing of good practices and lessons learned. The subprogramme will also carry out

training activities for decision makers, public officials and experts in the above-mentioned areas.

18.52 To deepen the catalytic role of ECLAC in the management of natural resources, the subprogramme is proposing the creation of a centre for the governance of natural resources, both extractive (oil and mining) and renewable (arable land, forest resources and maritime resources), aimed at responding to the governmental requests generated as a result of the high-level round table entitled "Towards a vision on natural resource governance for equality in Latin America and the Caribbean", held in Santiago in January 2015. ECLAC has been requested to propose a regional vision on natural resources. The idea of structuring a dedicated centre in the Natural Resources and Infrastructure Division, within existing resources, also comes from the positive experience of the Economic Commission for Africa in that respect.

18.53 The centre would allow for: (a) a forum for discussion with the objective of helping to build a common regional vision on governance; (b) an entity providing technical assistance for countries, to promote the transformative role of natural resources in the full development of the region; (c) a focal point for the systematization of databases and indicators of common interest for the region; (d) a regional reference in terms of the provision of technical advisory and capacity-building services on the matter; and (e) the fostering of convergence among the several areas of knowledge related to natural resources governance, namely, the water-energy nexus, infrastructure requirements and fiscal management, among others.

18.54 In the area of infrastructure services, two principal lines of intervention are envisaged: (a) monitoring the evolution of the economic infrastructure gap in the region and its impact on sustainable development; and (b) promoting the paradigm shift in public policies on infrastructure, particularly those dealing with logistics and mobility.

18.55 The main beneficiaries of the subprogramme will be government authorities and country officials concerned with the areas of management for the sustainable development of natural resources, energy issues, and infrastructure and transport services. Other beneficiaries will include regional and subregional organizations, universities, academic research centres and technical, professional, labour and business organizations. Under the subprogramme, the Division will continue to consult and work in close collaboration with other agencies of the United Nations system and other organizations concerned with the areas of mining, energy and water resources, including the Latin American Energy Organization, the Union of South American Nations, the Permanent Secretariat of the General Treaty on Central American Economic Integration, the Latin American Parliament, the Community of Latin American and Caribbean States, MERCOSUR, the Ibero-American Association of Energy Regulatory Entities, the Inter-American Committee on Ports, the American Association of Port Authorities, the International Association of Maritime Economists, the Central American Commission on Maritime Transport and bilateral and multilateral organizations such as the World Bank, the Inter-American Development Bank, the Andean Development Corporation, the Fund for the Plata Watershed, the Water Regulators' Association of the Americas, CARICOM, the Mesoamerican Integration and Development Project, the World Energy Council and the Global Sustainable Electricity Partnership.

## Subprogramme 9
## Planning of public administration

*Objective of the Organization*: To improve planning processes in the region within the framework of the 2030 Agenda for Sustainable Development

| *Expected accomplishments of the Secretariat* | *Indicators of achievement* |
|---|---|
| (a) Strengthening of competencies and capabilities in the countries of Latin America and the Caribbean in matters of planning and public administration for development with a regional perspective and gender sensitivity | (i) Increased number of planning processes in Latin America and the Caribbean in which contributions of the Latin American and Caribbean Institute for Economic and Social Planning (ILPES) are acknowledged by countries |
| | (ii) Increased number of participants who acknowledge having benefited from the training services provided by the subprogramme to develop more efficient planning and public administration programmes |
| | (iii) Increased percentage of readers who acknowledge having benefited from the analysis and recommendations contained in publications prepared by the subprogramme to develop more efficient planning and public administration programmes |
| (b) Increased coordination and exchange of best practices, and enhanced cooperation between Governments in the region and other stakeholders in matters of planning and public administration for development | (i) Increased number of public agencies and other key stakeholder organizations that participate in seminars and networks supported by the subprogramme that acknowledge enhanced cooperation, improved institutional coordination and best practices feedback |
| | (ii) Increased percentage of participants in forums supported by the subprogramme who acknowledge having benefited from activities and improved their coordination and exchange with participants from other Governments of the region |

### Strategy

18.56 The general objective of ILPES is the provision of technical cooperation services and support to member countries to strengthen States in their exercise of planning and public administration for the purposes of sustainable and inclusive development. The 2030 Agenda for Sustainable Development is a pertinent reference to mainstream ILPES interventions in the framework of the development strategies and priorities of countries, by providing high-value-added services, such

as studies, technical advice, training and the development of networks and communities of practice.

18.57 The preparation of the strategy and the identification of its basic components are underpinned by the Institute's work and dialogue with countries and by the systematization of their requests in terms of planning subjects and areas and the types of services requested. The strategy comprises three components. First, ILPES will coordinate the knowledge dissemination and dialogue among the planning authorities in relation to public administration and development planning experiences and good practices. The Institute has been testing two systems for that purpose: planning dialogues with high-level authorities and a repository of development plans. The second component will identify and develop the areas of planning and public administration proposed for the Institute's work, in a context of new expressions of cooperation. The third component will strengthen States in three key areas of their work: human capital competencies, the strengthening of institutions, and the relationship with citizens achieved through open government policies (by articulating and mainstreaming transparency, access to public information, accountability, open data, citizen participation, collaboration and civic innovation into policies). This will be achieved through courses, advisory services, in situ training and workshops, networks of experts and former students, and communities of practice.

## Subprogramme 10
## Statistics

*Objective of the Organization*: To improve the production, dissemination and use of quality and timely statistics for evidence-based decision-making in the economic, social and environmental fields in the region

| *Expected accomplishments of the Secretariat* | *Indicators of achievement* |
|---|---|
| (a) Progress in the implementation of the decennial strategic plan of the Statistical Conference of the Americas | (i) Increased percentage of subject areas of the strategic plan for which specific actions were implemented |
| | (ii) Number of methodological proposals, new indicators and statistical analysis and dissemination methods to be used by national statistical institutions of the region to improve their statistical architecture and processes in the production of national official statistics, developed by the working groups of the Statistical Conference of the Americas, with the support of ECLAC |
| (b) Increased technical capacity of Latin American and Caribbean countries to monitor economic, environmental and social trends and to formulate evidence-based policies | (i) Increased percentage of compliance by countries of the region with the System of National Accounts 2008 and incorporated satellite accounts, including in particular the System of Environmental-Economic Accounting 2012, in accordance with |

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| | international recommendations and their own requirements, after receiving relevant technical support from ECLAC |
| | (ii) Increased number of actions taken by countries to implement ECLAC recommendations aimed at developing statistics to monitor economic, environmental and social trends |
| | (iii) Increased percentage of stakeholders recognizing that they have used statistical information coming from the ECLAC Statistical Yearbook or CEPALSTAT to present or analyse national and regional data for their work |

**Strategy**

18.58 The Statistics Division will be responsible for the implementation of the subprogramme. The Division will work in close collaboration with all other ECLAC divisions and offices in areas such as gender-sensitive indicators, the use of economic indicators and demographic data, the provision of data from household surveys and other social indicators, the development of environmental indicators and the provision of information to follow up and review the progress made on the implementation of the Sustainable Development Goals.

18.59 The strategy for reaching the established objective will be based on three main lines of activities: (a) activities aimed at increasing the development of methodological statistics in the region, as well as promoting initiatives leading to the development of region-specific indicators; (b) the provision of specialized advisory services to strengthen the technical and institutional capacities of countries in the area of statistics, including the organization of meetings and seminars, the promotion of South-South cooperation and the development of networks to strengthen the harmonization of statistics and coordination of initiatives; and (c) the promotion of best practices in methodologies for official statistics and the dissemination of data. The activities of the subprogramme will also reflect the decisions taken by the Statistical Conference of the Americas of ECLAC, in particular those related to the implementation of the 2030 Agenda for Sustainable Development, and will be closely coordinated with those of the working groups of the Conference. The subprogramme will act as coordinator of regional and global activities.

18.60 The main beneficiaries of the subprogramme will be the national statistical systems of the region, the private sector, academia and civil society. Main partners will be the Statistics Division of the Department of Economic and Social Affairs, the regional commissions and other United Nation statistics entities. Collaboration with other international agencies (such as the Inter-American Development Bank, ILO, IMF, the World Bank and WTO) and international expert groups (such as the Intersecretariat Working Group on National Accounts) will also be reinforced. Furthermore, through the active participation of the subprogramme in global events (in particular the Statistical Commission and the Committee for the Coordination of Statistics Activities), region-specific experiences, features and positions will be conveyed to global forums.

18.61 Cooperation with bilateral and multilateral partners will be enhanced, and major emphasis will be placed on promoting the adoption of new international recommendations and standards, facilitating the participation of countries in the International Comparison Programme, improving basic economic, environmental and social statistics, and developing methodologies and indicators for the measurement of monetary and multidimensional poverty, inequality, social cohesion and other aspects of welfare.

18.62 The visibility of the work of the subprogramme will be further strengthened through the continuous updating and development of the Commission's statistics website and its online economic, environmental and social statistics and indicators database, CEPALSTAT. The Commission's main publications and findings will be widely disseminated among policymakers, academics and other stakeholders both within and outside the region at international events and key forums.

## Subprogramme 11
## Subregional activities in Central America, Cuba, the Dominican Republic, Haiti and Mexico

*Objective of the Organization*: To enhance dynamic growth, structural transformation and sustainable and inclusive development with equality, within a robust and democratic institutional framework aligned with the internationally agreed sustainable development goals of the 2030 Agenda for Sustainable Development

| *Expected accomplishments of the Secretariat* | *Indicators of achievement* |
|---|---|
| (a) Strengthened institutional capacity of the countries in the subregion to address economic and social issues, particularly regarding multidimensional equality (including gender, ethnicity and territory) and ending poverty | (i) Increased number of governmental institutions in the subregion that consider ECLAC analysis and policy recommendations in the formulation of their respective social and economic national development agendas, particularly those relating to multidimensional equality and ending poverty |
| | (ii) Increased number of key stakeholders who acknowledge that they have benefited from ECLAC outputs and services to address economic and social issues, particularly regarding multidimensional equality (including gender, ethnicity and territory) and ending poverty |
| (b) Increased technical capacity of the countries in the subregion to design, implement and evaluate policies and measures for economic development and structural transformation, trade and integration, and sustainable development, including energy, agriculture and climate change, among others | (i) Increased number of governmental, private sector and academic institutions in the subregion that consider ECLAC analysis, methodologies and policy recommendations in the formulation of policies and measures for economic development and structural transformation, trade and integration, and sustainable development, including energy, agriculture and climate change, among others |

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| | (ii) Increased number of key stakeholders who acknowledge having benefited from ECLAC products and services to design, implement and evaluate policies and measures for economic development and structural transformation, trade and integration, and sustainable development, including energy, agriculture and climate change, among others |

**Strategy**

18.63 The subprogramme focuses on the countries of Central America, Cuba, the Dominican Republic, Haiti and Mexico and will be executed by the ECLAC subregional headquarters in Mexico in close coordination with other ECLAC divisions and offices. The strategy to be followed will focus on the national development agendas and strategic reforms and their economic, social and sectoral impacts; social pacts for equality; migration and young populations; social inclusion in a context of violence; a long-term subregional energy development strategy; trade facilitation and promotion of the social and sustainability benefits of trade; the strengthening of subregional integration; industrial policies and value chains; macroeconomic modelling for key public sector planning entities; and sustainable and inclusive climate change adaptation with joint benefits associated with the transition towards environmentally sustainable economies with low greenhouse gas emissions. The strategy will also place particular emphasis on the relevant provisions of the 2030 Agenda for Sustainable Development, in particular with respect to ending poverty and hunger, promoting sustained, inclusive and sustainable economic growth and productivity, fostering innovation, furthering gender equality and empowering all women and girls, supporting sustainable agriculture and the management of energy, and climate change adaptation and the reduction of greenhouse gas emissions.

18.64 The subprogramme strategy will consist of efforts to strengthen the capacity of countries to formulate strategies and policies that promote subregional and regional cooperation. It will focus on generating, disseminating and applying innovative and sound approaches to addressing the subregion's development challenges. Under the subprogramme, ECLAC will undertake analytical work, including the recommendation of policy options for consideration by member States, taking into full consideration their different national contexts. Work will focus on continuing to strengthen multisectoral and interdisciplinary analysis, processing and systematizing data for the maintenance and updating of relevant databases, and developing analytical models with quantitative and qualitative tools. The Commission's subregional headquarters in Mexico will further increase its close collaboration and cooperation with national stakeholders and regional integration institutions in order to strengthen their capacities through the provision of advisory services, training and fellowships and the organization and promotion of forums to facilitate policy dialogue.

18.65 The main beneficiaries of the subprogramme will be government authorities and officials of the countries of the region, civil society entities and academic and private sector institutions, and subregional and regional entities, such as those involved in the Central American integration scheme.

## Subprogramme 12
## Subregional activities in the Caribbean

*Objective of the Organization*: To strengthen the sustainable development process in the Caribbean in its economic, social and environmental dimensions and enhance the subregion's cooperation with Latin America

| *Expected accomplishments of the Secretariat* | *Indicators of achievement* |
|---|---|
| (a) Improved capacity of countries in the subregion to address economic, social and environmental development issues in an integrated manner | (i) Increased number of policies, programmes and measures in the areas of economic, social and environmental development formulated, adopted or updated by countries of the subregion, informed by ECLAC analyses and recommendations |
| | (ii) Increased number of government institutions, policymakers and other stakeholders acknowledging that they have benefited from ECLAC products and services to improve their work and better address economic, social and environmental development needs |
| (b) Improved institutional capacity in countries of the subregion in the pursuit and achievement of the targets of the major subregional, regional and/or international agreements in the economic, social and environmental fields, including the Sustainable Development Goals | Increased number of policies, programmes and measures adopted or updated to address the major subregional, regional and/or international agreements in the economic, social and environmental fields, including the Sustainable Development Goals, in line with ECLAC technical input, analyses and recommendations |
| (c) Enhanced subregional dialogue, cooperation and collaboration in the Caribbean to articulate and formulate strategic responses to the Sustainable Development Goals and other economic, social and environmental development needs | Increased number of Caribbean institutions and other stakeholders engaged in subregional dialogue and/or cooperation and collaboration mechanisms coordinated by ECLAC that advance the economic, social and environmental development of the countries of the subregion |

### Strategy

18.66 The implementation of the subprogramme rests with the ECLAC subregional headquarters in Port of Spain. The strategy is built on four pillars. First, the implementation of the activities will occur within the context of coordination and collaboration with other divisions of ECLAC and the wider United Nations system. Secondly, as the secretariat for the Caribbean Development and Cooperation Committee, the subregional headquarters for the Caribbean will, through alignment with the guidance provided by the Committee and the identification of priority areas and development challenges, ensure the continued relevance of the work of the

subregional headquarters to the needs of the subregion. Thirdly, the activities will facilitate the active engagement of Caribbean countries in the follow-up to global conferences, including those deriving from the Sustainable Development Goals, which underpin the 2030 Agenda for Sustainable Development. Fourthly, the response to the development needs of the countries served by the subprogramme will adopt a multidisciplinary approach, including: (a) promoting financing for development, sound fiscal management and market diversification, in the context of assimilating Caribbean economies into the global economy; (b) broadening the monitoring mechanism for measuring progress in the implementation of the SIDS Accelerated Modalities of Action (SAMOA) Pathway; (c) facilitating wider application of ICT for development and knowledge management; (d) enhancing the role of social development in the context of the broader sustainable development process; and (e) strengthening the statistical capacity of Caribbean countries to support more effective evidence-based policymaking.

18.67 To that end, the subregional headquarters will undertake research and analysis with regard to the emerging issues and challenges facing the Caribbean and work closely with Caribbean development partners, namely, the CARICOM secretariat and CARICOM-related institutions, the Association of Caribbean States secretariat, the Organisation of Eastern Caribbean States secretariat, the Caribbean Development Bank, the Caribbean Development Fund and the Eastern Caribbean Central Bank, and international development partners such as the Canadian International Development Agency, the German Agency for International Cooperation, the Inter-American Development Bank and the European Union, to inform policymaking in Caribbean countries, including through the provision of advisory and technical cooperation services. Ultimately, the visibility of the work and major achievements of the subregional headquarters will be enhanced through a vibrant outreach programme, including more active engagement of Caribbean countries.

## Subprogramme 13
## Support for regional and subregional integration and cooperation processes and organizations

*Objective of the Organization*: To enhance regional and subregional integration processes, their convergence, and the participation of Latin America and the Caribbean in interregional and global political dialogues

| *Expected accomplishments of the Secretariat* | *Indicators of achievement* |
|---|---|
| (a) Improved capacity of regional and subregional mechanisms to deepen their integration processes and promote their convergence | (i) Increased number of technical and substantive inputs provided by the Commission that are used to facilitate regional debate and consensus-building on social (including gender equality), economic and sustainable development issues, at the request of regional and subregional mechanisms |

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| | (ii) Increased number of joint activities or initiatives in which various regional and subregional schemes and mechanisms participate to deepen their integration processes and promote their convergence |
| (b) Enhanced political dialogue of regional and subregional schemes with third parties and extraregional actors | (i) Increased number of technical and substantive inputs provided by the Commission that are used to facilitate regional dialogue and allow agreements with third parties, including extraregional partners or mechanisms, on social issues (including gender equality), economic and sustainable development issues, at the request of regional and subregional mechanisms |
| | (ii) Increased number of instances in which regionally agreed positions are presented in global forums or summits with technical support from ECLAC |

**Strategy**

18.68 Responsibility for the implementation of the subprogramme rests with the Office of the Secretary of ECLAC, which reports to the Office of the Executive Secretary of the Commission. Given its multidisciplinary approach, the subprogramme will work in close coordination with the rest of the ECLAC substantive divisions and the subregional and national offices.

18.69 The strategy will focus on providing technical and logistical support to the Latin American and Caribbean integration and cooperation organizations, mechanisms and coordination schemes, both in support of their own agendas, in their convergence efforts and initiatives and in external interactions with third parties, in order to strengthen regional and subregional groups and schemes in Latin America and the Caribbean, which will help those organizations to build consensus concerning new challenges in regional integration and cooperation, pursue social, economic and sustainable development and engage in political dialogue with third parties. Assistance will also be provided in the follow-up to agreements and their respective implementation mechanisms.

18.70 The Office of the Secretary of the Commission will work closely with the Community of Latin American and Caribbean States, the Union of South American Nations, the Andean Community, CARICOM, the Latin American Integration Association, MERCOSUR, the Bolivarian Alliance for the Peoples of Our America-Peoples' Trade Agreement and the Central American Integration System. Collaboration with other bilateral and multilateral cooperation partners will be enhanced.

18.71 The main beneficiaries of the subprogramme will be the Governments of the region and officials involved with all the integration processes in the economic, social, and political spheres, as well as other stakeholders from the business and civil society sectors.

18.72 Lastly, the subprogramme will seek to ensure the visibility of its work through a dynamic outreach programme, including active engagement with member States, the wide dissemination of publications and findings at international events and relevant conferences, and participation in key forums involving relevant policymakers, academics and other stakeholders from both within and outside the region.

## Legislative mandates

*General Assembly resolutions*

| | |
|---|---|
| 55/2 | United Nations Millennium Declaration |
| 58/269 | Strengthening of the United Nations: an agenda for further change |
| 59/57 | *A Fair Globalization: Creating Opportunities for All* — report of the World Commission on the Social Dimension of Globalization |
| 60/1 | 2005 World Summit Outcome |
| 60/4 | Global Agenda for Dialogue among Civilizations |
| 63/260 | Development-related activities |
| 64/172 | The right to development |
| 64/222 | Nairobi outcome document of the High-level United Nations Conference on South-South Cooperation |
| 64/289 | System-wide coherence |
| 65/1 | Keeping the promise: united to achieve the Millennium Development Goals |
| 66/71 | International cooperation in the peaceful uses of outer space |
| 66/84 | Implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples by the specialized agencies and the international institutions associated with the United Nations |
| 66/125 | Implementation of the outcome of the World Summit for Social Development and of the twenty-fourth special session of the General Assembly |
| 66/155 | The right to development |
| 66/157 | Strengthening United Nations action in the field of human rights through the promotion of international cooperation and the importance of non-selectivity, impartiality and objectivity |
| 66/161 | Globalization and its impact on the full enjoyment of all human rights |
| 66/210 | Role of the United Nations in promoting development in the context of globalization and interdependence |
| 66/213 | Fourth United Nations Conference on the Least Developed Countries |
| 66/215 | Second United Nations Decade for the Eradication of Poverty (2008-2017) |

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|---|---|
| 66/216 | Women in development |
| 66/288 | The future we want |
| 67/140 | Realizing the Millennium Development Goals and other internationally agreed development goals for persons with disabilities towards 2015 and beyond |
| 67/164 | Human rights and extreme poverty |
| 67/217 | Towards a New International Economic Order |
| 67/226 | Quadrennial comprehensive policy review of operational activities for development of the United Nations system |
| 67/230 | The role of the United Nations in promoting a new global human order |
| 68/1 | Review of the implementation of General Assembly resolution 61/16 on the strengthening of the Economic and Social Council |
| 68/4 | Declaration of the High-level Dialogue on International Migration and Development |
| 68/6 | Outcome document of the special event to follow up efforts made towards achieving the Millennium Development Goals |
| 68/158 | The right to development |
| 68/198 | Information and communications technologies for development |
| 68/201 | International financial system and development |
| 68/202 | External debt sustainability and development |
| 68/204 | Follow-up to the International Conference on Financing for Development |
| 68/210 | Implementation of Agenda 21, the Programme for the Further Implementation of Agenda 21 and the outcomes of the World Summit on Sustainable Development and of the United Nations Conference on Sustainable Development |
| 68/220 | Science, technology and innovation for development |
| 68/222 | Development cooperation with middle-income countries |
| 68/226 | Second United Nations Decade for the Eradication of Poverty (2008-2017) |
| 68/230 | South-South cooperation |
| 68/234 | Towards global partnerships: a principle-based approach to enhanced cooperation between the United Nations and all relevant partners |
| 69/313 | Addis Ababa Action Agenda of the Third International Conference on Finance for Development (Addis Ababa Action Agenda) |
| 70/1 | Transforming our world: the 2030 Agenda for Sustainable Development |

*Economic and Social Council resolutions and decisions*

| | |
|---|---|
| 2004/310 | Implementation of and follow-up to major United Nations conferences and summits |
| 2012/2 | The role of the United Nations system in implementing the internationally agreed goals and commitments in regard to education |
| 2012/9 | Poverty eradication |
| 2012/30 | Role of the Economic and Social Council in the integrated and coordinated implementation of and follow-up to the outcomes of the major United Nations conferences and summits, in the light of relevant General Assembly resolutions, including resolution 61/16 |
| 2013/5 | Progress in the implementation of General Assembly resolution 67/226 on the quadrennial comprehensive policy review of operational activities for development of the United Nations system |
| 2013/16 | Mainstreaming a gender perspective into all policies and programmes in the United Nations system |
| 2013/44 | Follow-up to the International Conference on Financing for Development |

*Economic Commission for Latin America and the Caribbean resolutions*

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| 650 (XXXIII) | Brasilia Resolution |
| 666 (XXXIV) | San Salvador Resolution |
| 690 (XXXV) | Lima Resolution |

**Subprogramme 1**
**Linkages with the global economy, regional integration and cooperation**

*General Assembly resolutions*

| | |
|---|---|
| 63/199 | International Labour Organization Declaration on Social Justice for a Fair Globalization |
| 66/210 | Role of the United Nations in promoting development in the context of globalization and interdependence |
| 68/199 | International trade and development |
| 69/227 | Towards a New International Economic Order |

*Economic Commission for Latin America and the Caribbean resolutions*

| | |
|---|---|
| 552 (XXVI) | Strengthening sustainable development in Latin America and the Caribbean |
| 608 (XXX) | Promotion of coordination in studies and activities concerning South America |

**Subprogramme 2**
**Production and innovation**

*General Assembly resolutions and decisions*

| | |
|---|---|
| 60/252 | World Summit on the Information Society |
| 63/199 | International Labour Organization Declaration on Social Justice for a Fair Globalization |
| 63/277 | Organization of the United Nations conference at the highest level on the world financial and economic crisis and its impact on development |
| 64/140 | Improvement of the situation of women in rural areas |
| 65/175 | Industrial development cooperation |
| 66/195 | Agricultural technology for development |
| 66/211 | Science and technology for development |
| 66/217 | Human resources development |
| 66/220 | Agriculture development and food security |
| 67/202 | Entrepreneurship for development |
| 67/225 | Industrial development cooperation |
| 67/564 | Board of the 10-year framework of programmes on sustainable consumption and production patterns |

*Economic and Social Council resolutions and decisions*

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|---|---|
| 2008/18 | Promoting full employment and decent work for all |
| 2009/5 | Recovering from the crisis: a Global Jobs Pact |
| 2009/7 | Assessment of the progress made in the implementation of and follow-up to the outcomes of the World Summit on the Information Society |
| 2009/220 | Report of the Secretary-General on enhanced cooperation on public policy issues pertaining to the Internet |
| 2010/2 | Assessment of the progress made in the implementation of and follow-up to the outcomes of the World Summit on the Information Society |
| 2010/3 | Science and technology for development |
| 2011/37 | Recovering from the world financial and economic crisis: a Global Jobs Pact |
| 2015/26 | Assessment of the progress made in the implementation of and follow-up to the outcomes of the World Summit on the Information Society |
| 2015/27 | Science, technology and innovation for development |

*Economic Commission for Latin America and the Caribbean resolutions*

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|---|---|
| 653 (XXXIII) | Follow-up to the Plan of Action for the Information Society in Latin America and the Caribbean |
| 672 (XXXIV) | Establishment of the Conference on Science, Innovation and Information and Communications Technologies of the Economic Commission for Latin America and the Caribbean |

**Subprogramme 3**
**Macroeconomic policies and growth**

*General Assembly resolutions*

| | |
|---|---|
| 63/199 | International Labour Organization Declaration on Social Justice for a Fair Globalization |
| 63/277 | Organization of the United Nations conference at the highest level on the world financial and economic crisis and its impact on development |
| 63/303 | Outcome of the Conference on the World Financial and Economic Crisis and Its Impact on Development |
| 63/305 | Establishment of an ad hoc open-ended working group of the General Assembly to follow up on the issues contained in the Outcome of the Conference on the World Financial and Economic Crisis and Its Impact on Development |
| 64/193 | Follow-up to and implementation of the Monterrey Consensus and the outcome of the 2008 Review Conference (Doha Declaration on Financing for Development) |
| 65/146 | Innovative mechanisms of financing for development |
| 65/313 | Follow-up to the Conference on the World Financial and Economic Crisis and Its Impact on Development |
| 66/188 | Addressing excessive price volatility in food and related financial and commodity markets |
| 67/12 | Cooperation between the United Nations and the Latin American and Caribbean Economic System |
| 67/217 | Towards a New International Economic Order |
| 67/218 | Promoting transparency, participation and accountability in fiscal policies |
| 67/300 | Modalities for the sixth High-level Dialogue on Financing for Development |

*Economic and Social Council resolutions*

| | |
|---|---|
| 2008/16 | Committee of Experts on International Cooperation in Tax Matters |
| 2008/18 | Promoting full employment and decent work for all |
| 2009/5 | Recovering from the crisis: a Global Jobs Pact |

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|---|---|
| 2009/30 | A strengthened and more effective intergovernmental inclusive process to carry out the financing for development follow-up |
| 2011/39 | Follow-up to the Outcome of the Conference on the World Financial and Economic Crisis and Its Impact on Development: consideration of the possible establishment of an ad hoc panel of experts |
| 2013/24 | Committee of Experts on International Cooperation in Tax Matters |

*Economic Commission for Latin America and the Caribbean resolutions*

| | |
|---|---|
| 654 (XXXIII) | Activities of the Economic Commission for Latin America and the Caribbean in relation to follow-up to the Millennium Development Goals and implementation of the outcomes of the major United Nations conferences and summits in the economic, social and related fields |
| 655 (XXXIII) | Caribbean Development and Cooperation Committee |
| 669 (XXXIV) | Activities of the Economic Commission for Latin America and the Caribbean in relation to follow-up to the Millennium Development Goals and implementation of the outcomes of the major United Nations conferences and summits in the economic, social and related fields |

**Subprogramme 4**
**Social development and equality**

*General Assembly resolutions*

| | |
|---|---|
| 64/130 | Policies and programmes involving youth |
| 64/133 | Follow-up to the tenth anniversary of the International Year of the Family and beyond |
| 64/134 | Proclamation of 2010 as International Year of Youth: Dialogue and Mutual Understanding |
| 64/139 | Violence against women migrant workers |
| 64/164 | Elimination of all forms of intolerance and of discrimination based on religion or belief |
| 64/215 | Legal empowerment of the poor and eradication of poverty |
| 65/183 | United Nations Literacy Decade: education for all |
| 65/199 | Inadmissibility of certain practices that contribute to fuelling contemporary forms of racism, racial discrimination, xenophobia and related intolerance |
| 65/211 | Elimination of all forms of intolerance and of discrimination based on religion or belief |
| 65/212 | Protection of migrants |

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| 65/240 | Global efforts for the total elimination of racism, racial discrimination, xenophobia and related intolerance and the comprehensive implementation of and follow-up to the Durban Declaration and Programme of Action |
| 66/121 | Policies and programmes involving youth |
| 66/123 | Cooperatives in social development |
| 66/126 | Preparations for and observance of the twentieth anniversary of the International Year of the Family |
| 66/127 | Follow-up to the Second World Assembly on Ageing |
| 66/128 | Violence against women migrant workers |
| 66/132 | Follow-up to the Fourth World Conference on Women and full implementation of the Beijing Declaration and Platform for Action and the outcome of the twenty-third special session of the General Assembly |
| 66/140 | The girl child |
| 66/141 | Rights of the child |
| 66/143 | Inadmissibility of certain practices that contribute to fuelling contemporary forms of racism, racial discrimination, xenophobia and related intolerance |
| 66/144 | Global efforts for the total elimination of racism, racial discrimination, xenophobia and related intolerance and the comprehensive implementation of and follow-up to the Durban Declaration and Programme of Action |
| 66/150 | Torture and other cruel, inhuman or degrading treatment or punishment |
| 66/158 | The right to food |
| 66/160 | International Convention for the Protection of All Persons from Enforced Disappearance |
| 66/164 | Promotion of the Declaration on the Right and Responsibility of Individuals, Groups and Organs of Society to Promote and Protect Universally Recognized Human Rights and Fundamental Freedoms |
| 66/165 | Protection of and assistance to internally displaced persons |
| 66/166 | Effective promotion of the Declaration on the Rights of Persons Belonging to National or Ethnic, Religious and Linguistic Minorities |
| 66/168 | Elimination of all forms of intolerance and of discrimination based on religion or belief |
| 66/172 | Protection of migrants |
| 66/173 | Follow-up to the International Year of Human Rights Learning |
| 66/217 | Human resources development |

*Economic and Social Council resolutions*

| | |
|---|---|
| 2009/5 | Recovering from the crisis: a Global Jobs Pact |
| 2011/23 | Committee of Experts on International Cooperation in Tax Matters |
| 2012/11 | Mainstreaming disability in the development agenda |
| 2014/32 | Establishment of the Regional Conference on Social Development in Latin America and the Caribbean |
| 2015/3 | Social dimensions of the New Partnership for Africa's Development |
| 2015/4 | Promoting the rights of persons with disabilities and strengthening the mainstreaming of disability in the post-2015 development agenda |

*Economic Commission for Latin America and the Caribbean resolutions*

| | |
|---|---|
| 657 (XXXIII) | Ad Hoc Committee on Population and Development of the Economic Commission for Latin America and the Caribbean |
| 685 (XXXV) | Activities of the Economic Commission for Latin America and the Caribbean in relation to follow-up to the Millennium Development Goals and implementation of the outcomes of the major United Nations conferences and summits in the economic, social and related fields |
| 686 (XXXV) | Application of Principle 10 of the Rio Declaration on Environment and Development in Latin America and the Caribbean |
| 687 (XXXV) | The regional dimension of the post-2015 development agenda |
| 688 (XXXV) | South-South cooperation |
| 691 (XXXV) | Ministerial Conference on the Information Society in Latin America and the Caribbean |

**Subprogramme 5**
**Mainstreaming the gender perspective in regional development**

*General Assembly resolutions*

| | |
|---|---|
| 63/174 | Effective promotion of the Declaration on the Rights of Persons Belonging to National or Ethnic, Religious and Linguistic Minorities |
| 66/128 | Violence against women migrant workers |
| 66/140 | The girl child |
| 66/165 | Protection of and assistance to internally displaced persons |
| 66/166 | Effective promotion of the Declaration on the Rights of Persons Belonging to National or Ethnic, Religious and Linguistic Minorities |
| 66/173 | Follow-up to the International Year of Human Rights Learning |
| 67/139 | Towards a comprehensive and integral international legal instrument to promote and protect the rights and dignity of older persons |
| 67/145 | Trafficking in women and girls |

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| 67/148 | Follow-up to the Fourth World Conference on Women and full implementation of the Beijing Declaration and Platform for Action and the outcome of the twenty-third special session of the General Assembly |
| 67/149 | Office of the United Nations High Commissioner for Refugees |
| 67/152 | Rights of the child |
| 67/172 | Protection of migrants |
| 67/174 | The right to food |
| 67/185 | Promoting efforts to eliminate violence against migrants, migrant workers and their families |
| 67/190 | Improving the coordination of efforts against trafficking in persons |
| 68/137 | Violence against women migrant workers |
| 68/138 | Convention on the Elimination of All Forms of Discrimination against Women |
| 68/139 | Improvement of the situation of women in rural areas |
| 68/141 | Office of the United Nations High Commissioner for Refugees |
| 68/160 | Enhancement of international cooperation in the field of human rights |
| 68/172 | Effective promotion of the Declaration on the Rights of Persons Belonging to National or Ethnic, Religious and Linguistic Minorities |
| 68/177 | The right to food |
| 68/180 | Protection of and assistance to internally displaced persons |
| 68/181 | Promotion of the Declaration on the Right and Responsibility of Individuals, Groups and Organs of Society to Promote and Protect Universally Recognized Human Rights and Fundamental Freedoms: protecting women human rights defenders |
| 68/191 | Taking action against gender-related killing of women and girls |
| 68/192 | Improving the coordination of efforts against trafficking in persons |
| 68/228 | Human resources development |
| 69/61 | Women, disarmament, non-proliferation and arms control |
| 69/132 | Global health and foreign policy |
| 69/146 | Follow-up to the Second World Assembly on Ageing |
| 69/147 | Intensification of efforts to eliminate all forms of violence against women and girls |
| 69/149 | Trafficking in women and girls |
| 69/151 | Follow-up to the Fourth World Conference on Women and full implementation of the Beijing Declaration and Platform for Action and the outcome of the twenty-third special session of the General Assembly |

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| 69/152 | Office of the United Nations High Commissioner for Refugees |
| 69/156 | Child, early and forced marriage |
| 69/157 | Rights of the child |
| 69/158 | Protecting children from bullying |
| 69/167 | Protection of migrants |
| 69/176 | Promotion of peace as a vital requirement for the full enjoyment of all human rights by all |
| 69/177 | The right to food |
| 69/187 | Migrant children and adolescents |
| 69/183 | Human rights and extreme poverty |
| 69/236 | World Survey on the Role of Women in Development |
| 70/1 | Transforming our world: the 2030 Agenda for Sustainable Development |

*Economic and Social Council resolutions*

| | |
|---|---|
| 2008/33 | Strengthening coordination of the United Nations and other efforts in fighting trafficking in persons |
| 2009/15 | Future organization and methods of work of the Commission on the Status of Women |
| 2009/16 | Working Group on Communications on the Status of Women of the Commission on the Status of Women |
| 2012/16 | Promoting efforts to eliminate violence against migrants, migrant workers and their families |
| 2014/2 | Mainstreaming a gender perspective into all policies and programmes in the United Nations system |
| 2014/5 | Promoting empowerment of people in achieving poverty eradication, social integration and full employment and decent work for all |

*Economic Commission for Latin America and the Caribbean resolutions*

| | |
|---|---|
| 615 (XXXI) | International migration |
| 657 (XXXIII) | Ad Hoc Committee on Population and Development of the Economic Commission for Latin America and the Caribbean |
| 658 (XXXIII) | Regional Conference on Women in Latin America and the Caribbean |
| 667 (XXXIV) | Regional Conference on Women in Latin America and the Caribbean |
| 677 (XXXV) | Regional Conference on Women in Latin America and the Caribbean |
| 690 (XXXV) | Lima resolution |

**Subprogramme 6**
**Population and development**

*General Assembly resolutions*

| | |
|---|---|
| S-21/2 | Key actions for the further implementation of the Programme of Action of the International Conference on Population and Development |
| 59/174 | Second International Decade of the World's Indigenous People |
| 61/295 | United Nations Declaration on the Rights of Indigenous People |
| 64/139 | Violence against women migrant workers |
| 65/198 | Indigenous issues |
| 68/134 | Follow-up to the Second World Assembly on Ageing |
| 68/137 | Violence against women migrant workers |
| 68/140 | Follow-up to the Fourth World Conference on Women and full implementation of the Beijing Declaration and Platform for Action and the outcome of the twenty-third special session of the General Assembly |
| 68/149 | Rights of indigenous peoples |
| 68/151 | Global efforts for the total elimination of racism, racial discrimination, xenophobia and related intolerance and the comprehensive implementation of and follow-up to the Durban Declaration and Programme of Action |
| 68/172 | Effective promotion of the Declaration on the Rights of Persons Belonging to National or Ethnic, Religious and Linguistic Minorities |
| 68/179 | Protection of migrants |

*Economic and Social Council decisions*

| | |
|---|---|
| 2012/232 | Special session of the General Assembly on follow-up to the International Conference on Population and Development beyond 2014 |
| 2013/237 | Report of the Commission on Population and Development on its forty-sixth session and provisional agenda for its forty-seventh session |

*Economic Commission for Latin America and the Caribbean resolutions*

| | |
|---|---|
| 569 (XXVII) | Latin American and Caribbean Demographic Centre — Population Division of ECLAC |
| 615 (XXXI) | International migration |
| 644 (XXXII) | Population and development: priority activities for the period 2008-2010 |
| 657 (XXXIII) | Ad Hoc Committee on Population and Development of the Economic Commission for Latin America and the Caribbean |
| 670 (XXXIV) | Ad Hoc Committee on Population and Development of the Economic Commission for Latin America and the Caribbean |

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|---|---|
| 681 (XXXV) | Regional Conference on Population and Development in Latin America and the Caribbean |

**Subprogramme 7**
**Sustainable development and human settlements**

*General Assembly resolutions*

| | |
|---|---|
| 59/237 | United Nations Decade of Education for Sustainable Development |
| 63/210 | Reliable and stable transit of energy and its role in ensuring sustainable development and international cooperation |
| 63/215 | International cooperation to reduce the impact of the El Niño phenomenon |
| 63/217 | Natural disasters and vulnerability |
| 63/219 | Convention on Biological Diversity |
| 63/281 | Climate change and its possible security implications |
| 64/200 | International Strategy for Disaster Reduction |
| 64/203 | Convention on Biological Diversity |
| 64/205 | Sustainable mountain development |
| 64/206 | Promotion of new and renewable sources of energy |
| 67/200 | International Day of Forests |
| 67/205 | Towards the sustainable development of the Caribbean Sea for present and future generations |
| 67/207 | Follow-up to and implementation of the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States |
| 67/208 | International cooperation to reduce the impact of the El Niño phenomenon |
| 67/210 | Protection of global climate for present and future generations of humankind |
| 67/211 | Implementation of the United Nations Convention to Combat Desertification in Those Countries Experiencing Serious Drought and/or Desertification, Particularly in Africa |
| 67/212 | Implementation of the Convention on Biological Diversity and its contribution to sustainable development |
| 67/214 | Harmony with Nature |
| 67/216 | Implementation of the outcome of the United Nations Conference on Human Settlements (Habitat II) and strengthening of the United Nations Human Settlements Programme (UN-Habitat) |

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| 67/223 | Promotion of ecotourism for poverty eradication and environment protection |
| 67/290 | Format and organizational aspects of the high-level political forum on sustainable development |
| 67/300 | Modalities for the sixth High-level Dialogue on Financing for Development |
| 68/70 | Oceans and the law of the sea |

*Economic and Social Council resolutions*

| | |
|---|---|
| 2009/28 | The role of the United Nations system in implementing the ministerial declaration on the internationally agreed goals and commitments in regard to sustainable development adopted at the high-level segment of the substantive session of the Economic and Social Council in 2008 |
| 2013/22 | Human settlements |

*Economic Commission for Latin America and the Caribbean resolutions*

| | |
|---|---|
| 594 (XXIX) | World Summit on Sustainable Development |
| 602 (XXX) | Monitoring sustainable development in Latin America and the Caribbean |
| 669 (XXXIV) | Activities of the Economic Commission for Latin America and the Caribbean in relation to follow-up to the Millennium Development Goals and implementation of the outcomes of the major United Nations conferences and summits in the economic, social and related fields |

**Subprogramme 8**
**Natural resources and infrastructure**

*General Assembly resolutions*

| | |
|---|---|
| 62/98 | Non-legally binding instrument on all types of forests |
| 63/210 | Reliable and stable transit of energy and its role in ensuring sustainable development and international cooperation |
| 64/198 | Midterm comprehensive review of the implementation of the International Decade for Action, "Water for Life", 2005-2015 |
| 66/200 | Protection of global climate for present and future generations of humankind |
| 66/203 | Report of the Governing Council of the United Nations Environment Programme on its twenty-sixth session |
| 66/205 | Sustainable mountain development |
| 66/260 | Improving global road safety |

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| 67/207 | Follow-up to and implementation of the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States |
| 67/215 | Promotion of new and renewable sources of energy |
| 67/222 | Specific actions related to the particular needs and problems of landlocked developing countries: outcome of the International Ministerial Conference of Landlocked and Transit Developing Countries and Donor Countries and International Financial and Development Institutions on Transit Transport Cooperation |
| 67/263 | Reliable and stable transit of energy and its role in ensuring sustainable development and international cooperation |
| 69/213 | Role of transport and transit corridors in ensuring international cooperation for sustainable development |
| 70/1 | Transforming our world: the 2030 Agenda for Sustainable Development |

*Economic and Social Council resolutions and decisions*

| | |
|---|---|
| 2004/233 | United Nations Framework Classification for Fossil Energy and Mineral Resources |
| 2006/49 | Outcome of the sixth session of the United Nations Forum on Forests |
| 2011/25 | Work of the Committee of Experts on the Transport of Dangerous Goods and on the Globally Harmonized System of Classification and Labelling of Chemicals |

*Economic Commission for Latin America and the Caribbean resolutions*

| | |
|---|---|
| 552 (XXVI) | Strengthening sustainable development in Latin America and the Caribbean |
| 564 (XXVII) | Aruba resolution on the fiscal covenant: strengths, weaknesses, challenges |
| 602 (XXX) | Monitoring sustainable development in Latin America and the Caribbean |
| 669 (XXXIV) | Activities of the Economic Commission for Latin America and the Caribbean in relation to follow-up to the Millennium Development Goals and implementation of the outcomes of the major United Nations conferences and summits in the economic, social and related fields |

**Subprogramme 9**
**Planning of public administration**

*General Assembly resolutions*

| | |
|---|---|
| 67/218 | Promoting transparency, participation and accountability in fiscal policies |
| 67/289 | The United Nations in global economic governance |
| 69/327 | Promoting inclusive and accountable public services for sustainable development |

*Economic and Social Council resolutions*

| | |
|---|---|
| 2013/23 | Report of the Committee of Experts on Public Administration on its twelfth session |
| 2015/28 | Report of the Committee of Experts on Public Administration on its fourteenth session |

*Economic Commission for Latin America and the Caribbean resolutions and decisions*

| | |
|---|---|
| 671 (XXXIV) | Support for the work of the Latin American and Caribbean Institute for Economic and Social Planning |
| 679 (XXXV) | Support for the work of the Latin American and Caribbean Institute for Economic and Social Planning |

**Subprogramme 10**
**Statistics**

*General Assembly resolutions*

| | |
|---|---|
| 67/148 | Follow-up to the Fourth World Conference on Women and full implementation of the Beijing Declaration and Platform for Action and the outcome of the twenty-third special session of the General Assembly |
| 68/261 | Fundamental Principles of Official Statistics |

*Economic and Social Council resolutions and decisions*

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| 2000/7 | Establishment of the Statistical Conference of the Americas of the Economic Commission for Latin America and the Caribbean |
| 2006/6 | Strengthening statistical capacity |
| 2009/237 | Report of the Statistical Commission on its fortieth session and provisional agenda and dates for the forty-first session of the Commission |
| 2013/21 | Fundamental Principles of Official Statistics |
| 2013/235 | Report of the Statistical Commission on its forty-fourth session and the provisional agenda and dates for the forty-fifth session of the Commission |

*Economic Commission for Latin America and the Caribbean resolutions*

| | |
|---|---|
| 649 (XXXIII) | Statistical Conference of the Americas of the Economic Commission for Latin America and the Caribbean |
| 668 (XXXIV) | Statistical Conference of the Americas of the Economic Commission for Latin America and the Caribbean |

**Subprogramme 11**
**Subregional activities in Central America, Cuba, the Dominican Republic, Haiti and Mexico**

*General Assembly resolutions*

| | |
|---|---|
| 58/117 | International assistance to and cooperation with the Alliance for the Sustainable Development of Central America |
| 59/174 | Second International Decade of the World's Indigenous People |
| 63/19 | The situation in Central America: progress in fashioning a region of peace, freedom, democracy and development |
| 63/281 | Climate change and its possible security implications |
| 64/212 | Science and technology for development |
| 66/131 | Convention on the Elimination of All Forms of Discrimination against Women |
| 66/211 | Science and technology for development |
| 67/12 | Cooperation between the United Nations and the Latin American and Caribbean Economic System |
| 67/143 | Follow-up to the Second World Assembly on Ageing |
| 67/144 | Intensification of efforts to eliminate all forms of violence against women |
| 67/148 | Follow-up to the Fourth World Conference on Women and full implementation of the Beijing Declaration and Platform for Action and the outcome of the twenty-third special session of the General Assembly |
| 67/153 | Rights of indigenous peoples |
| 67/172 | Protection of migrants |
| 67/174 | The right to food |
| 67/210 | Protection of global climate for present and future generations of humankind |
| 67/215 | Promotion of new and renewable sources of energy |
| 67/216 | Implementation of the outcome of the United Nations Conference on Human Settlements (Habitat II) and strengthening of the United Nations Human Settlements Programme (UN-Habitat) |
| 67/228 | Agriculture development and food security |

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| 68/207 | Sustainable tourism and sustainable development in Central America |
| 68/210 | Implementation of Agenda 21, the Programme for the Further Implementation of Agenda 21 and the outcomes of the World Summit on Sustainable Development and of the United Nations Conference on Sustainable Development |
| 68/220 | Science, technology and innovation for development |
| 68/222 | Development cooperation with middle-income countries |
| 68/226 | Second United Nations Decade for the Eradication of Poverty (2008-2017) |
| 68/230 | South-South cooperation |
| 68/234 | Towards global partnerships: a principle-based approach to enhanced cooperation between the United Nations and all relevant partners |
| 69/16 | Programme of activities for the implementation of the International Decade for People of African Descent |
| 69/146 | Follow-up to the Second World Assembly on Ageing |
| 69/151 | Follow-up to the Fourth World Conference on Women and full implementation of the Beijing Declaration and Platform for Action and the outcome of the twenty-third special session of the General Assembly |
| 69/159 | Rights of indigenous peoples |
| 69/167 | Protection of migrants |
| 69/181 | The right to development |
| 69/183 | Human rights and extreme poverty |
| 69/187 | Migrant children and adolescents |
| 69/202 | The role of the United Nations in promoting a new global human order |
| 69/207 | External debt sustainability and development |
| 69/220 | Protection of global climate for present and future generations of humankind |
| 69/225 | Promotion of new and renewable sources of energy |
| 69/226 | Implementation of the outcome of the United Nations Conference on Human Settlements (Habitat II) and strengthening of the United Nations Human Settlements Programme (UN-Habitat) |
| 69/227 | Towards a New International Economic Order |
| 69/229 | International migration and development |
| 69/231 | Follow-up to the Fourth United Nations Conference on the Least Developed Countries |

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| 69/235 | Industrial development cooperation |
| 69/239 | South-South cooperation |
| 69/240 | Agriculture development, food security and nutrition |
| 69/277 | Political declaration on strengthening cooperation between the United Nations and regional and subregional organizations |
| 69/315 | Draft outcome document of the United Nations summit for the adoption of the post-2015 development agenda |

*Economic and Social Council resolutions and decisions*

| | |
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| 2004/52 | Long-term programme of support for Haiti |
| 2004/310 | Implementation of and follow-up to major United Nations conferences and summits |
| 2009/28 | The role of the United Nations system in implementing the ministerial declaration on the internationally agreed goals and commitments in regard to sustainable development adopted at the high-level segment of the substantive session of the Economic and Social Council in 2008 |
| 2010/12 | Promoting social integration |
| 2010/25 | Recovering from the world financial and economic crisis: a Global Jobs Pact |
| 2011/5 | The role of the United Nations system in implementing the internationally agreed goals and commitments in regard to gender equality and the empowerment of women |
| 2012/6 | Science and technology for development |
| 2012/30 | Role of the Economic and Social Council in the integrated and coordinated implementation of and follow-up to the outcomes of the major United Nations conferences and summits, in the light of relevant General Assembly resolutions, including resolution 61/16 |

*Economic Commission for Latin America and the Caribbean resolutions*

| | |
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| 552 (XXVI) | Strengthening sustainable development in Latin America and the Caribbean |
| 615 (XXXI) | International migration |
| 624 (XXXI) | Support for the United Nations Stabilization Mission in Haiti |
| 650 (XXXIII) | Brasilia resolution |
| 653 (XXXIII) | Follow-up to the Plan of Action for the Information Society in Latin America and the Caribbean |
| 666 (XXXIV) | San Salvador resolution |

**Subprogramme 12**
**Subregional activities in the Caribbean**

*General Assembly resolutions*

| | |
|---|---|
| 55/2 | United Nations Millennium Declaration |
| 57/144 | Follow-up to the outcome of the Millennium Summit |
| 57/270 B | Integrated and coordinated implementation of and follow-up to the outcomes of the major United Nations conferences and summits in the economic and social fields |
| 58/220 | Economic and technical cooperation among developing countries |
| 58/230 | Follow-up to and implementation of the outcome of the International Conference on Financing for Development |
| 58/269 | Strengthening of the United Nations: an agenda for further change |
| 59/57 | *A Fair Globalization: Creating Opportunities for All* — report of the World Commission on the Social Dimension of Globalization |
| 60/1 | 2005 World Summit Outcome |
| 60/4 | Global Agenda for Dialogue among Civilizations |
| 60/188 | Follow-up to and implementation of the outcome of the International Conference on Financing for Development |
| 60/265 | Follow-up to the development outcome of the 2005 World Summit, including the Millennium Development Goals and the other internationally agreed development goals |
| 61/16 | Strengthening of the Economic and Social Council |
| 62/165 | Strengthening United Nations action in the field of human rights through the promotion of international cooperation and the importance of non-selectivity, impartiality and objectivity |
| 62/199 | Globalization and interdependence |
| 62/203 | Third United Nations Conference on the Least Developed Countries |
| 62/209 | South-South cooperation |
| 62/211 | Towards global partnerships |
| 63/12 | Cooperation between the United Nations and the Latin American and Caribbean Economic System |
| 63/222 | Role of the United Nations in promoting development in the context of globalization and interdependence |

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| 63/228 | Groups of countries in special situations: specific actions related to the particular needs and problems of landlocked developing countries: outcome of the International Ministerial Conference of Landlocked and Transit Developing Countries and Donor Countries and International Financial and Development Institutions on Transit Transport Cooperation |
| 63/232 | Operational activities for development |
| 63/260 | Development-related activities |
| 64/1 | High-level United Nations Conference on South-South Cooperation |
| 64/158 | Strengthening United Nations action in the field of human rights through the promotion of international cooperation and the importance of non-selectivity, impartiality and objectivity |
| 64/172 | The right to development |
| 64/184 | Organization of the High-level Plenary Meeting of the sixty-fifth session of the General Assembly |
| 64/208 | Development cooperation with middle-income countries |
| 64/210 | Role of the United Nations in promoting development in the context of globalization and interdependence |
| 64/213 | Fourth United Nations Conference on the Least Developed Countries |
| 64/216 | Second United Nations Decade for the Eradication of Poverty (2008-2017) |
| 64/222 | Nairobi outcome document of the High-level United Nations Conference on South-South Cooperation |
| 64/223 | Towards global partnerships |
| 64/289 | System-wide coherence |
| 65/31 | Report of the Special Committee on the Charter of the United Nations and on the Strengthening of the Role of the Organization |
| 65/120 | The role of the United Nations in promoting a new global human order |
| 65/152 | Implementation of Agenda 21, the Programme for the Further Implementation of Agenda 21 and the outcomes of the World Summit on Sustainable Development |
| 65/168 | Role of the United Nations in promoting development in the context of globalization and interdependence |

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| 65/172 | Groups of countries in special situations: specific actions related to the particular needs and problems of landlocked developing countries: outcome of the International Ministerial Conference of Landlocked and Transit Developing Countries and Donor Countries and International Financial and Development Institutions on Transit Transport Cooperation |
| 65/177 | Operational activities for development of the United Nations system |
| 65/185 | Implementation of the outcome of the World Summit for Social Development and of the twenty-fourth special session of the General Assembly |
| 65/214 | Human rights and extreme poverty |
| 65/216 | Globalization and its impact on the full enjoyment of all human rights |
| 66/84 | Implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples by the specialized agencies and the international institutions associated with the United Nations |
| 67/215 | Promotion of new and renewable sources of energy |
| 67/223 | Promotion of ecotourism for poverty eradication and environment protection |
| 67/290 | Format and organizational aspects of the high-level political forum on sustainable development |
| 67/300 | Modalities for the sixth High-level Dialogue on Financing for Development |

*Economic and Social Council resolutions and decisions*

| | |
|---|---|
| 2008/37 | Implementation of the Programme of Action for the Least Developed Countries for the Decade 2001-2010 |
| 2009/28 | The role of the United Nations system in implementing the ministerial declaration on the internationally agreed goals and commitments in regard to sustainable development adopted at the high-level segment of the substantive session of the Economic and Social Council in 2008 |
| 2009/29 | Role of the Economic and Social Council in the integrated and coordinated implementation of and follow-up to the outcomes of the major United Nations conferences and summits, in the light of relevant General Assembly resolutions, including resolution 61/16 |
| 2011/5 | The role of the United Nations system in implementing the internationally agreed goals and commitments in regard to gender equality and the empowerment of women |
| 2011/6 | Mainstreaming a gender perspective into all policies and programmes in the United Nations system |

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| 2011/27 | Further promotion of equalization of opportunities by, for and with persons with disabilities and mainstreaming disability in the development agenda |
| 2011/216 | Role of the Economic and Social Council in the integrated and coordinated implementation of and follow-up to the outcomes of the major United Nations conferences and summits, in the light of relevant General Assembly resolutions, including resolution 61/16 |
| 2012/5 | Assessment of the progress made in the implementation of and follow-up to the outcomes of the World Summit on the Information Society |
| 2012/24 | Mainstreaming a gender perspective into all policies and programmes in the United Nations system |
| 2013/28 | Mainstreaming disability in the development agenda: towards 2015 and beyond |
| 2013/29 | Second review and appraisal of the Madrid International Plan of Action on Ageing, 2002 |
| 2013/43 | Support to Non-Self-Governing Territories by the specialized agencies and international institutions associated with the United Nations |

*Economic and Social Council agreed conclusions*

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| 2002/1 | Agreed conclusions on strengthening further the Economic and Social Council, building on its recent achievements, to help it fulfil the role ascribed to it in the Charter of the United Nations as contained in the United Nations Millennium Declaration |

**Subprogramme 13**
**Support to regional and subregional integration and cooperation processes and organizations**

*General Assembly resolutions*

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| 65/177 | Operational activities for development of the United Nations system |
| 66/223 | Towards global partnerships |
| 67/249 | Cooperation between the United Nations and the Caribbean Community |

*Economic and Social Council resolutions*

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| 2014/32 | Establishment of the Regional Conference on Social Development in Latin America and the Caribbean |

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Programme planning

# Proposed strategic framework for the period 2018-2019

## Part two: biennial programme plan

## Programme 19
## Economic and social development in Western Asia

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## Overall orientation

19.1 The overall orientation of the programme for the period 2018-2019 is to foster sustainable development, social justice and regional integration among the member States of the Economic and Social Commission for Western Asia (ESCWA), in particular for the least developed and conflict-affected countries. ESCWA, through its seven interdependent subprogrammes, is responsible for the implementation of this programme.

19.2 The mandate for the programme is provided in Economic and Social Council resolutions 1818 (LV), establishing ESCWA, and 1985/69, amending its terms of reference to underscore the social functions of the Commission. The General Assembly, in its resolution 67/226 on the quadrennial comprehensive policy review of operational activities for the development of the United Nations system, requested regional commissions to further develop their analytical capacities to support country-level development initiatives and urged them to prioritize sustainable development initiatives at the country level.

19.3 ESCWA member States shape and define the Commission's priorities and approaches. At the twenty-eighth session of ESCWA, member States adopted the Tunis Declaration on Social Justice in the Arab Region, in which social justice was reaffirmed as a core value of the Arab and Islamic culture and a foundation for secure, cohesive and prosperous societies. In the Declaration, the secretariat of the Commission was requested to embed social justice in its work, and in particular in its efforts to support the preparation, monitoring and implementation of the post-2015 development agenda. The secretariat was further called upon to bolster its research and advisory efforts in the areas of justice, poverty, inequality, social protection, social inclusion, women's empowerment, natural resources management, access to technology and good governance, as well as trade policies and their role in achieving development. The Declaration also reinforced the mandate of the Commission to monitor the effects of the occupation of Palestine.

19.4 In the outcome document of the United Nations summit for the adoption of the post-2015 development agenda entitled "Transforming our world: the 2030 Agenda for Sustainable Development" (General Assembly resolution 70/1), Member States pledged that no one would be left behind. In the 2030 Agenda, transformative action was called for to eliminate poverty and globally embark upon a sustainable and resilient path for development and growth through the 17 Sustainable Development Goals and their means of implementation. Member States recognized the importance of the regional and subregional dimensions, regional economic integration and interconnectivity in promoting sustainable development. In the 2030 Agenda, Member States also emphasized the role of the regional commissions in integrating the three dimensions of sustainable development, and agreed that regional and subregional frameworks could facilitate the effective translation of policies into concrete action at the national level.

19.5 In the 2030 Agenda, Member States recognized that sustainable development could not be realized without peace and security and, conversely, that peace and security would be at risk without sustainable development. They also recognized the need to build peaceful and inclusive societies that provide equal access to justice and that are based on respect for human rights, including the right to development, on effective rule of law, on good governance at all levels and on transparent and

accountable institutions. In the 2030 Agenda, Member States also called for measures and actions to be taken to remove all obstacles to the full realization of the right to self-determination of peoples living under colonial and foreign occupation, which continue to adversely affect their economic and social development as well as their environment.

19.6 In the Arab region, widespread conflict is the dominant challenge to the developmental landscape. In addition to causing loss of life, conflict and occupation hinder sustainable development and lead to economic disintegration, damage to infrastructure, loss of social cohesion, diminished access to social services and violations of basic human rights. The region has the world's largest number of refugees and internally displaced persons, which has further exacerbated the hardships of those who are already vulnerable, with particularly adverse effects on women and children. While not all the countries in the Arab region are directly experiencing violent conflict, development in the region as a whole has been negatively affected by increasing insecurity. Countries in conflict have witnessed severe reversals in development gains and the spillover effects have adversely impacted neighbouring countries.

19.7 Achieving sustainable growth is another key challenge facing the Arab region. Low productivity, lack of economic diversification and technological innovation, a large informal labour market and the absence of adequate social protection schemes have resulted in increasing and widespread poverty, inequality and the world's highest youth unemployment rates. Ineffective trade and fiscal policies exacerbate the region's low rates of intraregional trade and interrupt value chains. In addition to economic inequalities, the region suffers from other forms of inequality, most notably gender inequality, unequal access to information and services, and inadequate attention to the needs of vulnerable population groups, such as youth, the elderly, persons with disabilities, informal workers and migrants.

19.8 Moreover, unsustainable patterns of production and consumption across the region place a growing burden on scarce natural resources such as water, energy and arable land and pose serious challenges to food security. Climate change further exacerbates the region's desertification and leads to more frequent occurrences of natural disasters.

19.9 Institutional weakness is an overarching challenge that continues to face the Arab region in the implementation of a sustainable development agenda. Institutions suffer from political, financial, capacity and technical limitations, which hinder their effectiveness. This institutional weakness impedes Arab countries from fostering inclusive policymaking processes, limits their capacity to produce the high-quality data required for evidence-based policymaking and slows the mobilization of the necessary means of implementation, such as financing, technology and international or regional cooperation.

19.10 The ESCWA strategic framework for the period 2018-2019 envisages an integrated response to these significant obstacles to sustainable development. The Commission's response to these challenges also takes into consideration the collective approach designed by the regional commissions for achieving the 2030 Agenda, which includes integrating Sustainable Development Goals into national development planning and fiscal frameworks; promoting policy coherence, consistency and coordination across sectors and levels of intervention; enhancing data and statistical capacities of member States; and leveraging appropriate means

of implementation, including financing for development, science, technology and innovation, and global and regional partnerships.

19.11 First and foremost, ESCWA will work on the promotion of sustainable development, regionally, subregionally and nationally. ESCWA will help member States design Arab strategies for the integrated management of natural resources, climate change adaptation and mitigation, and disaster risk reduction. It will support member States in their efforts to improve the efficient use of natural resources, promote the application of appropriate green technologies and facilitate regional cooperation and coordination to enhance food, water and energy security and the alleviation of rural poverty. ESCWA will also promote the design of inclusive economic policies employing multidimensional poverty approaches by facilitating constructive dialogue on government budgets and fiscal policy and building the capacities of Member States to conduct evidence-based policy forecasts and assessments. Member States will be supported in mobilizing financial resources for development and in designing appropriate financing policies to address socioeconomic development gaps. In cooperation with regional and international partners, ESCWA will offer a comprehensive institutional framework to steer the regional statistical development agenda. It will support Member States in collecting, analysing, harmonizing and disseminating statistical data for the implementation of the Sustainable Development Goals and building the capacity of national statistical systems to ensure the production of high-quality data.

19.12 During 2018-2019, ESCWA will seek to place social justice at the heart of development in the Arab region. ESCWA will promote a rights-based approach to inclusive social and economic policymaking, helping member States mainstream key population and human development issues into national strategies and plans, with a focus on youth development, international migration and social protection. ESCWA will make use of its multidisciplinary structure to support member States in strengthening policy integration, including in the area of economic and social inclusion of vulnerable groups, through broad-based civic participation. It will also continue its support to member States in eliminating gender inequality in policies, strategies, legislation and programmes. ESCWA will intensify its support to national and regional efforts to overcome all forms of discrimination against women and to secure their equal access to resources and participation in decision-making. Furthermore, ESCWA will help member States to develop narratives that foster belonging, regional engagement and reconciliation in order to forge common understandings of development priorities and shared destinies. ESCWA will address the external pressures and spillover effects of conflict, by working with member States to establish regional frameworks designed to actively support efforts at building social cohesion and resilience. ESCWA will also continue to monitor the effects of conflict and occupation and their detrimental impact on the attainment of justice in its multiple dimensions.

19.13 ESCWA recognizes the potential of greater regional integration to address the region's key challenges most effectively. National resilience with respect to economic, social and political shocks is only possible within a regional framework that facilitates both integration in equitable global markets and the development of progressive political structures. ESCWA will undertake rigorous quantitative analyses of the legal and institutional arrangements to assist member States in formulating regional economic integration policies and the achievement of regional developmental objectives. It will also promote improved regional coordination

among member States with respect to cross-border infrastructure, especially in transport and trade facilitation. ESCWA will help advance regional approaches for climate change adaptation and mitigation by supporting the development of mechanisms to address climate change, including its impact on water resources and the resultant consequences for the poor. ESCWA will also serve as a forum for multisectoral policy dialogue on sustainable development issues to forge regional positions based on an enhanced science-policy interface, coherence across different sectors and institution-building. During the period 2018-2019, ESCWA will use its convening power to gather member States to discuss and share views on common and coordinated solutions to address the root causes of instability and the effects of this instability on people and their environment.

19.14 In its programming, ESCWA has considered how consecutive strategic frameworks can build upon each other towards achieving long-terms goals in line with the 2030 Agenda, and has set intermediate goals for 2023. ESCWA has also adopted a conceptual framework that is grounded in supporting Arab States and people to obtain and articulate a shared vision of the future they want in the era of the 2030 Agenda. ESCWA is committed to mainstreaming a gender perspective in its entire programme of work and its non-programmed activities. It will continue to lead the implementation of the United Nations System-wide Action Plan on Gender Equality and the Empowerment of Women.

19.15 ESCWA will continue to expand its network of national, regional and international partners and will collaborate with intergovernmental bodies, United Nations organizations, donors, research institutions, civil society organizations and the private sector to respond to the pressing needs and policy challenges of member States. Building on its special relationship with the League of Arab States, ESCWA will support the articulation of regional positions. It will also support the implementation of resolutions of high-level regional forums, mainly the Arab Economic and Social Development Summits.

19.16 ESCWA will continue to convene the Regional Coordination Mechanism as a platform for United Nations entities and regional organizations to discuss regional policy priorities and coordinate support for the implementation of the 2030 Agenda. In order to ensure it can disseminate and operationalize the findings and recommendations of its normative work and respond effectively to the requests of its member States, ESCWA will mobilize additional financial and in-kind contributions. For this purpose, ESCWA will leverage the results and outputs of its regular programme of work and the strategic partnerships it builds across the region.

## Subprogramme 1
## Integrated management of natural resources for sustainable development

**Objective of the Organization**: To achieve the integrated management of natural resources leading to improved food, water and energy security and enhanced resilience to climate change, and to mainstream the Sustainable Development Goals into regional and national policy processes

| Expected accomplishments of the Secretariat | Indicators of achievement |
|---|---|
| (a) Increased alignment of member States' national plans with the Sustainable Development Goals by through drawing upon the water-energy-food nexus | (i) Increased number of multisectoral institutional mechanisms established to mainstream the Sustainable Development Goals into national development plans |
| | (ii) Increased number of strategies, plans and policies adopted by line ministries to support the integrated management of natural resources |
| (b) Increased engagement by Member States in regional and subregional processes in support of agreements, strategies and standards related to water, energy, food and the environment | (i) Increased number of harmonized tools, techniques and guidelines implemented by member States to enhance food, water and energy security |
| | (ii) Increased number of joint initiatives and intergovernmental resolutions adopted to enhance regional cooperation on sustainability of natural resources |
| (c) Strengthened resilience of member States to climate change and natural disasters and of vulnerable communities | (i) Increased number of intergovernmental recommendations, resolutions and decrees adopted by member States across sectors that aim to coordinate responses to climate change adaptation and mitigation and disaster risk reduction |
| | (ii) Increased number of measures adopted by member States to mainstream the science-policy interface in relation to climate change |

### Strategy

19.17 The subprogramme is under the substantive responsibility of and will be implemented by the Sustainable Development Policies Division. The year 2015 has been marked as the year of sustainable development. It witnessed the adoption of the 2030 Agenda for Sustainable Development, which constitutes a robust and transformative agenda that builds on the social, economic, environmental and governance pillars of sustainable development and converges with global development processes, namely the Sendai Declaration and the Sendai Framework for Disaster Risk Reduction 2015-2030, the Addis Ababa Action Agenda of the Third International Conference on Financing for Development and the twenty-first session of the Conference of the Parties to the United Nations Framework Convention on Climate Change.

19.18 Regional challenges persist, including rising demand for food, water and energy, increasing the heavy toll on scarce natural resources and causing environmental damage, unsustainable use of resources and food insecurity; prevailing unsustainable production and consumption patterns; inefficient patterns of energy production, distribution and consumption, adding to an already high volume of waste generated throughout the region; and climate change and its impact on natural resources.

19.19 ESCWA will assist member States in moving towards a sustainable development path by building strong and resilient institutions; supporting more efficient management of natural resources while adopting a rights-based approach in governance and justice to ensure equitable access to natural resources and transparency in managing those resources; implementing the 2030 Agenda; facilitating policy dialogue for greater food, water and energy security; and developing mechanisms for coordinated responses to climate change and other natural crises.

19.20 ESCWA will:

(a) Advocate for and raise awareness of global and regional commitments, in particular goals related to sustainable development, the Sustainable Energy for All initiative, and other Arab strategies and action plans for the integrated management of resources, climate change adaptation and mitigation and disaster risk reduction;

(b) Serve as a forum for promoting multisectoral policy dialogue on sustainable development issues and priorities with the aim of forging regional positions and perspectives based on the exchange of information, lessons learned and best practice;

(c) Support member countries in their efforts to improve the efficient use of natural resources by analysing performance in these sectors, providing policy recommendations, promoting the application of appropriate green technologies and encouraging the integrated management of resources;

(d) Facilitate regional cooperation and coordination as a means to enhance food, water and energy security and alleviate poverty in rural areas;

(e) Support the development of national or regional mechanisms, networks or help desks for the integration of the different pillars of sustainable development;

(f) Foster regional approaches to climate change adaptation and mitigation by supporting the development of mechanisms to deal with the impact of climate change and associated socioeconomic and environmental issues and examine impact and vulnerability assessments to inform the policymaking processes and support member countries in their negotiations.

19.21 This will be achieved by servicing intergovernmental bodies; conducting high-quality policy-oriented research and analytical work on the science-policy interface; organizing high-level and expert meetings; providing advisory services; implementing field projects, supporting dedicated knowledge platforms for professionals; and issuing technical materials to enhance the capacity to address sustainable development issues and challenges.

19.22 Work under the subprogramme will strive to maximize synergies through collaboration with different United Nations agencies, regional commissions and

organizations and participation in the United Nations inter-agency coordination mechanisms on water resources and energy, the high-level political forum on sustainable development and the Regional Coordination Mechanism.

## Subprogramme 2
## Social development

**Objective of the Organization**: To achieve the adoption by member States of a rights-based approach to equitable, inclusive and participatory social development towards the achievement of the 2030 Agenda for Sustainable Development

| Expected accomplishments of the Secretariat | Indicators of achievement |
|---|---|
| (a) Further development by member States of rights-based social policies or programmes that contribute to the implementation of the 2030 Agenda, with a focus on social inclusion and social protection | (i) Increased number of policies or programmes developed or enhanced to improve social protection and expand the provision of social services<br>(ii) Increased number of policies or programmes targeting the social inclusion of vulnerable groups |
| (b) Increased engagement of member States in intraregional consultations towards the elaboration and implementation of policies that maximize the development impact of international migration | (i) Increased number of instances in which member States engage in regional-level policy dialogue on international migration facilitated by ESCWA<br>(ii) Increased number of policies that reflect member States' awareness of the development opportunities and challenges of international migration |
| (c) Increased emphasis by member States on a social justice approach to development planning based on equality, equity and participation | (i) Increased number of governmental and non-governmental institutions that apply ESCWA tools in policymaking towards fostering social justice for all<br>(ii) Increased number of member States engaged in multi-stakeholder consultations on key national and regional social development priorities facilitated by ESCWA |

### Strategy

19.23 The subprogramme is under the substantive responsibility of and will be implemented by the Social Development Division. ESCWA is fully engaged with member States and supports their efforts to identify policy priorities in the field of social development, taking into account major regional trends and emerging issues. It pays particular attention to the impact of the political instability and conflicts in the region on the well-being of its population and promotes a rights-based approach to inclusive social policymaking.

19.24 During the period 2018-2019, ESCWA will build on the experience gained during the previous periods to support countries in the implementation of the social dimensions of the 2030 Agenda. Specific attention will be paid to promoting and implementing policies that foster social inclusion and social protection; mainstreaming key population and human development issues into policymaking, focusing on youth development and international migration; and advocating the principles of social justice as a guiding framework for policymaking.

19.25 The adoption of equitable, inclusive and sustainable development policies is central to achieving social justice. Special attention will be placed on the specific needs of vulnerable groups such as youth, the elderly, persons with disabilities, informal workers, migrants and the poor, including in the context of support provided by ESCWA for the implementation of the 2030 Agenda at the national level.

19.26 Given the matrix structure of the Sustainable Development Goals as set out in the 2030 Agenda and the focus of the Agenda on social inclusion, ESCWA will support member States in strengthening policy integration, including in the areas of economic inclusion of vulnerable groups, in particular youth, sustainable communal services and urban development. It will also assist them in improving the governance of social inclusion, including through broader-based civic participation.

19.27 ESCWA will conduct normative analysis to support social policy reform through regional consultations and technical cooperation activities, including advisory services, capacity-building workshops and field projects. It will continue to act as a regional platform for the exchange of experiences, good practices and lessons learned in key social development areas within and beyond the Arab region. Partnerships and cooperation will be further strengthened with other regional commissions, United Nations entities, international and regional organizations and civil society organizations.

## Subprogramme 3
## Economic development and integration

**Objective of the Organization**: To achieve a basic standard of living for all people in member States through sustained and more inclusive economic development within a more integrated region

| Expected accomplishments of the Secretariat | Indicators of achievement |
|---|---|
| (a) More effective responses by member States to reduce poverty by adopting and implementing multidimensional poverty approaches | (i) Increased number of member States that agree on a regional action plan addressing multidimensional poverty |
| | (ii) Increased number of member States that adopt policies to promote new methods of monitoring indicators related to multidimensional poverty and inequality |
| | (iii) Increased number of member States that adopt and implement inclusive plans and policies toward to addressing multidimensional poverty and inequality |

| | |
|---|---|
| (b) Increased effectiveness by member States in filling the financing gap and raising funds from traditional and innovative sources to meet international development agendas | (i) Increased number of member States that implement measures to mobilize financial resources for development according to the Addis Ababa Action Agenda |
| | (ii) Increased number of member States that adopt regulatory reforms and legislation to enhance the business environment |
| (c) Enhanced enabling macroeconomic policy environment for regional integration supported by policy assessment tools | (i) Increased number of institutions that develop knowledge-based economic tools and strategies with the support of ESCWA |
| | (ii) Increased number of member States that develop and implement policies using ESCWA forecasting tools |
| (d) Increased application of principles of good economic governance to promote inclusive economic transformation and regional integration | (i) Increased number of member States that use economic governance indicators to inform policymaking in the public and private sector |
| | (ii) Increased number of member States that adopt policies for economic transformation and improved economic governance to facilitate development of viable regional value chains and connectivity to global value chains |
| (e) Improved regional coordination among member States for cross-border infrastructure, especially in transport and trade facilitation | (i) Increased number of member States that adopt and implement regional or bilateral cross-border trade and trade facilitation agreements, such as the Arab Customs Union, towards enhancing intraregional and interregional trade |
| | (ii) Increased number of member States that adopt and implement ESCWA recommendations to enhance the coordination of their macroeconomic and sectoral policies for trade promotion |
| | (iii) Increased number of member States that adopt the Integrated Transport System in the Arab Mashreq agreements and create national committees for transport and trade facilitation |

**Strategy**

19.28 The subprogramme is under the substantive responsibility of and will be implemented by the Economic Development and Integration Division. During the period 2018-2019, ESCWA will assist member States in achieving the Sustainable Development Goals and greater social justice. The subprogramme strategy for 2018-2019 is essentially a continuation of that adopted for 2016-2017. Having designed several effective monitoring tools on poverty, inequality and fiscal policy effectiveness by the end of the period 2016-2017, ESCWA will focus more sharply

on advocacy and policy support to member States by using these tools in the period 2018-2019. It will produce further evidence-based analytical reports and technical studies to identify gaps and solutions in those areas with a view to achieving the Sustainable Development Goals, taking into account national and regional priorities. In this context, ESCWA will work in close collaboration with the League of Arab States.

19.29 ESCWA will also support member States in implementing the Addis Ababa Action Agenda of the Third International Conference on Financing for Development. It will focus on mobilizing financial resources and designing appropriate financing policies to address socioeconomic development gaps and implement the Sustainable Development Goals.

19.30 The lack of participation in policy dialogue, particularly on government budgets, remains one of the impediments to social justice in the region. In order to support constructive dialogue on government budget and fiscal policy, it is essential for national policymaking institutions and stakeholders to be able to conduct evidence-based policy assessments. ESCWA will support national policymaking institutions and other stakeholders in the development of evidence-based policy assessment tools based on economic models, to create an enabling macroeconomic policy environment for regional integration and to implement the 2030 Agenda.

19.31 ESCWA will carry out various types of activities aimed at promoting economic transformation and building the capacities of member States in that regard. It will promote the expansion of exports by enhancing infrastructure efficiency and adopting efficient economic policies. This will enable the private sector to increase its competitiveness, increase production of value-added goods and services, develop regional value chains and improve connectivity to global value chains in areas where the region has comparative advantages, benefiting from its available natural, capital and human resources.

19.32 In order to provide evidence-based advocacy for regional economic integration and identify focus areas for the Arab region, ESCWA will undertake rigorous quantitative analyses of the legal and institutional arrangements that are necessary for creating an environment that fosters regional economic integration and the achievement of regional developmental objectives, including high economic growth rates and labour-intensive economic growth.

## Subprogramme 4
## Technology for development and regional integration

**Objective of the Organization**: To harness the development, transfer, dissemination and diffusion of technology to promote inclusive and sustainable development

| Expected accomplishments of the Secretariat | Indicators of achievement |
|---|---|
| (a) Strengthened national institutional frameworks on technology for development and innovation | (i) Increased number of policies, strategies and plans issued on technology for development and innovation |
| | (ii) Increased number of policies revised to foster technology for development and innovation |

| | |
|---|---|
| (b) Increased regional cooperation to promote technology and innovation for sustainable development | (i) Increased number of institutional bodies and networks aimed at strengthening regional integration and streamlining technological cooperation established or reinforced |
| | (ii) Increased number of regional initiatives put in place that promote collaboration in science, technology and innovation |
| (c) Strengthened national institutional frameworks to facilitate technology transfer | (i) Increased number of member States that participate in initiatives to transfer technology for development and innovation |
| | (ii) Increased number of member States that develop cross-sectoral plans for the transfer of technology for more competitive economies |

**Strategy**

19.33 The subprogramme is under the substantive responsibility of and will be implemented by the Technology for Development Division. Technology and knowledge play a major role in the move towards a productive knowledge society. Recent technological advancements have modified the principles of economic growth and affected all economic sectors. The capacity of member States to adapt and contribute to ever-accelerating changes in technology and knowledge varies significantly. With the continued monitoring and implementation of activities pertaining to various sustainable development initiatives, the work under the subprogramme will harness the power of technology to help and guide member States in their transitions towards information societies and knowledge-based economies.

19.34 To meet the development needs of member States, work under the subprogramme will consist of preparing analytical studies with policy recommendations, convening meetings, providing advisory services and implementing development projects in partnership with national and regional stakeholders. ESCWA will endeavour to enhance regional collaboration and foster partnerships aimed at harnessing research and development in technology and innovation for socioeconomic development. The various activities undertaken will serve as catalysts for change in national and regional policymaking and will help member States devise result-driven strategies. They will promote the adoption of comprehensive sets of measurements and indicators that will help in strategic decision-making and identifying priority areas of policy action. ESCWA will undertake field projects that incorporate a social dimension, seek the active involvement of local communities, pay special attention to the employment needs of young people and advocate the empowerment of women.

19.35 More specifically, the work of ESCWA under the subprogramme will leverage technology to smooth the transition of the countries of the region towards knowledge economies and the information society. It will focus on enhancing the competitiveness of technological sectors, creating enabling environments, promoting the development of innovative e-services and advocating the adoption and implementation of new trends in e-government, with a special emphasis on open government initiatives. The ESCWA Technology Centre (Amman) will assist

production sectors, universities and research centres in member States to acquire the tools and capabilities necessary to adapt and develop suitable technologies that are critical to solving sustainability challenges.

## Subprogramme 5
## Statistics for evidence-based policymaking

**Objective of the Organization**: To transform the regional statistical system into a well-coordinated and functional system of national and regional statistics with the aim of producing and sharing statistical data in support of the 2030 Agenda for Development

| Expected accomplishments of the Secretariat | Indicators of achievement |
|---|---|
| (a) Improved coordination within the regional statistical system supporting data-sharing and joint statistical capacity development based on regional frameworks | (i) Increased number of member States adopt agreements and guidelines for a regional statistical system<br>(ii) Increased number of harmonized databases, joint questionnaires and joint data products |
| (b) Increased availability of statistics for evidence-based policymaking and monitoring of the 2030 Agenda through implementation of statistical standards, guidelines and recommendations | (i) Increased proportion of sustainable development indicators with full disaggregation produced at the national level<br>(ii) Increased number of member States that provide at least 60 per cent of core socioeconomic indicators for the core data sets |
| (c) Increased availability of statistical data about the region, based on data produced and disseminated by member States to achieve national and regional goals | (i) Increased number of statistical methodologies, indexes and data sets developed and adopted in the framework of the ESCWA Statistical Committee<br>(ii) Increased number of initiatives developed using statistical methodologies, indexes and data sets |

### Strategy

19.36 The subprogramme is under the substantive responsibility of and will be implemented by the Statistics Division. There is a continued need to improve the quality, relevance, availability and comparability of statistics in the region. Those improvements must be made primarily within the national statistical systems of member States.

19.37 In that context, ESCWA will offer a comprehensive institutional framework to steer the regional statistical development agenda, in cooperation with regional and international partners. It will provide capacity development to member States in collecting, analysing and disseminating statistical data for the implementation of the Sustainable Development Goals. Data and statistical enhancements will be critical for the follow-up to the 2030 Agenda.

19.38 Institutional development for official statistics will, therefore, remain the first priority to enable member States to produce high-quality statistics that meet international standards and recommendations. ESCWA will support member States in improving their institutional set-up and legal framework for official statistics in line with the Fundamental Principles of Official Statistics. It will also assist them in conducting assessments of national statistical systems aimed at defining strategies for the development of statistics. This will include developing the technical capacity and skills needed for the conduct of statistical surveys and censuses, as well as promoting the exchange of knowledge and good practices among member States.

19.39 Taking into account the 2030 Agenda and the results of needs analyses for the development of official statistics in the region, the following thematic areas will be addressed in the period 2016-2020: civil registration and vital statistics, multidimensional poverty, population and housing censuses (2020 round), statistical business registers, national accounts, statistics on trade in services, price statistics, environment statistics and key development indicators.

19.40 Some areas of governance and security, conflict, human rights and well-being are currently not sufficiently covered by official statistics. Taking into consideration that the ESCWA technical and resource capacity may not be sufficient to incorporate the new thematic areas, these may have to be addressed in a broader partnership incorporating academia and civil society organizations.

19.41 ESCWA will also work with regional and global partners, including the League of Arab States, the Arab Institute for Training and Research in Statistics, the Statistical Centre for the Cooperation Council for the Arab States of the Gulf, the regional offices of the United Nations specialized agencies, the Statistics Division of the United Nations Secretariat, the World Bank, the International Monetary Fund, the Organization for Economic Cooperation and Development, the International Energy Agency and other regional and international partners.

19.42 ESCWA is mandated to provide data and analytical services to stakeholders in member States, in partner organizations and within ESCWA, primarily on the basis of data produced by national statistical systems. User needs and satisfaction surveys will be conducted periodically to assess the impact of data disseminated by ESCWA, and the data collection, and dissemination programme will be adjusted accordingly.

19.43 ESCWA will work towards formulating consensus-based agreements and guidelines for the harmonization and comparability of official statistics. Under the auspices of the ESCWA Statistical Committee, this work will be delegated to advisory groups established under specific priority areas. ESCWA will then work with national statistical systems to implement the new methodologies and guidelines developed through these advisory groups.

19.44 In order to enhance coherence among regional and international statistical agencies, ESCWA will play an active role in the cooperation and coordination initiatives undertaken by the regional and global statistical systems.

19.45 In order to accomplish the strategy of the subprogramme, ESCWA will act as a centre of excellence and a forum for the exchange of views on statistical issues; provide training at the national, subregional and regional levels; work on data quality assurance, estimation techniques and the implementation of international classifications and recommendations in cooperation with national statistical offices;

respond to requests for technical assistance; and assist in the exchange of expertise between member States.

## Subprogramme 6
## Advancement of women

**Objective of the Organization**: To reduce gender imbalances and improve the empowerment of women in line with international conventions and conferences

| Expected accomplishments of the Secretariat | Indicators of achievement |
|---|---|
| (a) Strengthened institutional and legal frameworks of member States to promote gender equality and gender justice, including the elimination of violence against women | (i) Increased number of member States with strategies and plans promoting gender equality and gender justice |
| | (ii) Increased number of legislative reforms aimed at the elimination of discrimination against women, gender inequality and/or violence against women |
| (b) Increased gender mainstreaming in national policies | Increased number of member States with policies and plans to mainstream gender |
| (c) Increase in monitoring and evaluation by member States of regional and institutional obligations on gender equality | (i) Increased number of member States submitting reports on their implementation of the Convention on the Elimination of All Forms of Discrimination against Women and responding to the observations of the Committee on the Elimination of Discrimination against Women |
| | (ii) Increased number of member States with national plans to implement and report on the achievement of Sustainable Development Goal 5 and gender-related targets of the 2030 Agenda for Sustainable Development |

### Strategy

19.46 The subprogramme is under the substantive responsibility of and will be implemented by the ESCWA Centre for Women. During the period 2018-2019, ESCWA will continue to work with member States to reduce gender imbalance, increase respect for the rights of women and encourage the exchange of lessons learned. It will pursue the goals of promoting regional integration, implementing the 2030 Agenda and achieving inclusive growth and social justice in the Arab region. To do so, ESCWA will work closely with national machineries for the advancement of women, national stakeholders, United Nations agencies and regional organizations to facilitate change by bridging the knowledge gap and equipping member States with relevant tools to achieve gender equality and the advancement of women at all social, economic and institutional levels.

19.47 With respect to regional integration, ESCWA will build on shared characteristics and challenges in the Arab States in order to create a platform for the adoption of regional measures in support of gender equality and the empowerment of women and girls. It will seek to coordinate a regional position and enhance regional synergies by establishing and strengthening regional mechanisms and strategies in line with the international obligations of the Arab States. Particular attention will be paid to subregions currently in or emerging from conflict.

19.48 Moreover, ESCWA will support member States in the implementation of the 2030 Agenda through the provision of tools, advisory services and programmes to strengthen the capacity of national institutions, especially national machineries for the advancement of women, to develop and implement gender-sensitive and gender-specific strategies and action plans, particularly in the area of violence against women, to end harmful practices and to ensure women's full and effective participation in public life.

19.49 In order to reach those objectives, ESCWA will conduct evidence-based research and prepare high quality knowledge products, including in-depth studies, situation analyses and policy briefs. It will design and deliver tailor-made capacity-building programmes and tools, including training modules, that are based on international standards and respond to the needs of the region. It will partner with national and regional stakeholders and implement joint activities, including expert group meetings, workshops, thematic conferences and awareness-raising events on women's rights and gender equality.

## Subprogramme 7
## Conflict mitigation and development

**Objective of the Organization**: To mitigate the impact of crises, including occupation, and to address development and institutional challenges associated with ongoing transformations in the Arab region

| Expected accomplishments of the Secretariat | Indicators of achievement |
|---|---|
| (a) More effective responses by member States to address the root causes and impact of conflict and to mitigate its spillover effects | (i) Increased number of member States adopt strategies and measures to address the root causes and impact of conflict and the potential relapse into conflict |
| | (ii) Increased number of member States seeking and receiving technical assistance related to effectively responding to the impact of conflict and crises, addressing their root causes and mitigating their spillover effects |
| (b) Further developed national and regional institutions to mitigate the impact of the Israeli occupation on the Palestinian people and the Arab region, as well as advance efforts to assist the Palestinian people in securing their inalienable rights and enhancing their resilience | (i) Number of instances of national and regional institutions utilizing analysis and policy recommendations on the impact of the Israeli occupation on the Palestinian people and the Arab region |

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| | (ii) Increased number of national and regional institutions receiving technical assistance in capacity-building for mitigating the impact of Israeli occupation |
| (c) Strengthened resilience of public institutions in member States, including least developed countries, to develop governance strategies responding to the institutional and development challenges associated with social and economic transformations in the region | (i) Increased number of member States, including least developed countries, developing cross-sectoral policies to respond to challenges associated with social and economic transformations in the region |
| | (ii) Increased number of partnerships between least developed countries and development partners towards the implementation of the Istanbul Programme of Action for the Least Developed Countries for the Decade 2011-2020 |

**Strategy**

19.50 The subprogramme is under the substantive responsibility of and will be implemented by the Division for Emerging and Conflict-Related Issues. The development process in the Arab region has been greatly challenged by conflict and occupation and their spillover effects. These have placed enormous strains on the ability of public institutions to lead the implementation of the 2030 Agenda for Sustainable Development and the attainment of inclusive growth, social justice and peaceful and inclusive societies.

19.51 A number of member States are facing conflict or are directly threatened by it. The Israeli occupation of Palestine and other Arab lands continues. Underperforming economies and institutional challenges in conflict-stricken countries, coupled with fragmentation, the mushrooming of armed non-State actors, the spread of radical exclusivist ideologies, massive human rights violations and direct foreign military intervention, have led to great human suffering. Protracted conflict has posed unprecedented development and institutional challenges, not only to member States but also to countries beyond the Arab region. These challenges bear serious immediate and generational development costs, the magnitude of which is presently unknown, and require urgent articulation of appropriate policies and programmes.

19.52 To achieve the subprogramme's expected accomplishments, ESCWA will focus on: (a) enhancing the capacity of member States to address the root causes of conflict, analyse its impact on development and mitigate its spillover effects; (b) strengthening local and regional capacities to mitigate the impact of the Israeli occupation on the Palestinian people and the Arab region and assist the Palestinian people in securing their inalienable rights and enhancing their resilience; and (c) supporting member States, including least developed countries, in formulating nationally led and owned strategies to respond to institutional and development challenges associated with transformations in the region.

19.53 ESCWA will support member States in understanding and responding to conflict through high-quality research and analysis, including on the origins, proximate causes and dynamics of conflict at the country and regional levels.

Through policy-oriented research, ESCWA will identify the immediate as well as the generational impacts of conflict on development, including implementation of the Sustainable Development Goals, in member States and the region. ESCWA will also identify the monitoring and analytical needs of member States to assist them in enhancing their capacities in those areas and consequently in formulating mitigation policies and programmes.

19.54 In consultation with Palestinian institutions, ESCWA will undertake analytical and programmatic activities to assist member States in: (a) raising awareness and concern about the impact and cost of occupation on development in Palestine and the region; (b) enhancing the capacity of public and civic institutions to mitigate the negative impact of occupation on the implementation of the 2030 Agenda; (c) supporting institutions seeking to advocate Palestinian rights, attain justice and implement international law; and (d) mobilizing resources to assist the Palestinian people and their institutions. ESCWA will also solicit assistance from regional and international experts and cooperate with national, regional and internationai entities, while ensuring Palestinian ownership throughout the process.

19.55 Through the subprogramme's analytical work, ESCWA will help identify the critical set of institutions and sequencing of reforms that are needed in countries in transition or phasing to transition out of conflict and will promote reconciliation. It will assist them in achieving peaceful, resilient and inclusive societies, providing justice for all and building accountable institutions, which are key prerequisites for progress in all the other Sustainable Development Goals. To this end, ESCWA will foster impartial "spaces" that enable national dialogue and will design and implement training modules to enhance the capacity of public institutions in essential service delivery. It will also assist the Arab least developed countries in formulating national development plans reflecting the priorities of the Istanbul Programme of Action, in designing risk assessment methodologies to foster resilience to external and internal shocks and in maximizing synergies for the implementation of Sustainable Development Goals.

## Legislative mandates

*General Assembly resolutions*

| | |
|---|---|
| 68/196 | United Nations Guiding Principles on Alternative Development |
| 68/224 | Follow-up to the Fourth United Nations Conference on the Least Developed Countries |
| 68/241 | United Nations Human Rights Training and Documentation Centre for South-West Asia and the Arab Region |
| 69/214 | Implementation of Agenda 21, the Programme for the Further Implementation of Agenda 21 and the outcomes of the World Summit on Sustainable Development and of the United Nations Conference on Sustainable Development |
| 69/230 | Culture and sustainable development |
| 69/239 | South-South cooperation |

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|---|---|
| 69/277 | Political declaration on strengthening cooperation between the United Nations and regional and subregional organizations |
| 69/307 | Cross-cutting issues |
| 69/315 | Draft outcome document of the United Nations summit for the adoption of the post-2015 development agenda |

*Economic and Social Council resolutions*

| | |
|---|---|
| 1818 (LV) | Establishment of an economic commission for Western Asia |
| 1985/69 | Amendment of the terms of reference of the Economic Commission for Western Asia: change of name of the Commission |
| 1998/46 | Further measures for the restructuring and revitalization of the United Nations in the economic, social and related fields |
| 2014/9 | Report of the Committee for Development Policy |
| 2014/36 | Redesignation of the Technical Committee of the Economic and Social Commission for Western Asia as the Executive Committee and amendment of its terms of reference |
| 2015/11 | Report of the Committee for Development Policy on its seventeenth session |
| 2015/15 | Progress in the implementation of General Assembly resolution 67/226 on the quadrennial comprehensive policy review of operational activities for development of the United Nations system |
| 2015/26 | Assessment of the progress made in the implementation of and follow-up to the outcomes of the World Summit on the Information Society |
| 2015/30 | Restructuring the conference structure of the Economic and Social Commission for Asia and the Pacific to be fit for the evolving post-2015 development agenda |
| 2015/32 | Admission of Mauritania as a member of the Economic and Social Commission for Western Asia |

*Economic and Social Commission for Western Asia resolutions*

| | |
|---|---|
| 314 (XXVIII) | The Arab Forum on Sustainable Development |
| 315 (XXVIII) | Establishing an intergovernmental committee on technology for development |
| 316 (XXVIII) | Support for the Palestinian people |
| 317 (XXVIII) | Adoption of the draft strategic framework for the biennium 2016-2017 |

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| 318 (XXVIII) | Adoption of session reports of the subsidiary bodies of the Economic and Social Commission for Western Asia |
| 320 (XXVIII) | Redesignating the Technical Committee as the "Executive Committee" and amending its terms of reference |
| | Tunis Declaration on Social Justice in the Arab Region |

**Subprogramme 1**
**Integrated management of natural resources for sustainable development**

*General Assembly resolutions*

| | |
|---|---|
| 68/209 | Agricultural technology for development |
| 68/211 | International Strategy for Disaster Reduction |
| 68/212 | Protection of global climate for present and future generations of humankind |
| 68/213 | Implementation of the United Nations Convention to Combat Desertification in Those Countries Experiencing Serious Drought and/or Desertification, Particularly in Africa |
| 68/217 | Sustainable mountain development |
| 68/233 | Agriculture development, food security and nutrition |
| 69/215 | International Decade for Action, "Water for Life", 2005-2015, and further efforts to achieve the sustainable development of water resources |
| 69/220 | Protection of global climate for present and future generations of humankind |
| 69/221 | Implementation of the United Nations Convention to Combat Desertification in Those Countries Experiencing Serious Drought and/or Desertification, Particularly in Africa |
| 69/222 | Implementation of the Convention on Biological Diversity and its contribution to sustainable development |
| 69/225 | Promotion of new and renewable sources of energy |
| 69/240 | Agriculture development, food security and nutrition |

*Economic and Social Council resolutions*

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|---|---|
| 2011/5 | The role of the United Nations system in implementing the internationally agreed goals and commitments in regard to gender equality and the empowerment of women |
| 2011/21 | Human settlements |

*Economic and Social Commission for Western Asia resolutions*

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|---|---|
| 281 (XXV) | Addressing climate change issues in the Arab region |
| 305 (XXVII) | Sustainable development in the region and follow-up and implementation of the decisions of the Rio+20 Conference |

**Subprogramme 2**
**Social development**

*General Assembly resolutions*

| | |
|---|---|
| 68/130 | Policies and programmes involving youth |
| 68/131 | Promoting social integration through social inclusion |
| 68/133 | Cooperatives in social development |
| 68/143 | Assistance to refugees, returnees and displaced persons in Africa |
| 68/181 | Promotion of the Declaration on the Right and Responsibility of Individuals, Groups and Organs of Society to Promote and Protect Universally Recognized Human Rights and Fundamental Freedoms: protecting women human rights defenders |
| 69/142 | Realizing the Millennium Development Goals and other internationally agreed development goals for persons with disabilities towards 2015 and beyond |
| 69/143 | Implementation of the outcome of the World Summit for Social Development and of the twenty-fourth special session of the General Assembly |
| 69/229 | International migration and development |

*Economic and Social Council resolutions*

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|---|---|
| 2014/3 | Future organization and methods of work of the Commission for Social Development |
| 2014/5 | Promoting empowerment of people in achieving poverty eradication, social integration and full employment and decent work for all |
| 2015/3 | Social dimensions of the New Partnership for Africa's Development |
| 2015/4 | Promoting the rights of persons with disabilities and strengthening the mainstreaming of disability in the post-2015 development agenda |
| 2015/10 | 2020 World Population and Housing Census Programme |

*Economic and Social Commission for Western Asia resolutions*

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|---|---|
| 295 (XXVI) | Guiding Declaration of the Economic and Social Commission for Western Asia on giving greater attention to Youth Policies: An Opportunity for Development |
| 304 (XXVII) | The role of participation and social justice in achieving sustainable development |

**Subprogramme 3**
**Economic development and integration**

*General Assembly resolutions*

| | |
|---|---|
| 68/200 | Unilateral economic measures as a means of political and economic coercion against developing countries |
| 68/201 | International financial system and development |
| 68/222 | Development cooperation with middle-income countries |
| 68/269 | Improving global road safety |
| 69/205 | International trade and development |
| 69/207 | External debt sustainability and development |
| 69/208 | Follow-up to the International Conference on Financing for Development |
| 69/213 | Role of transport and transit corridors in ensuring international cooperation for sustainable development |
| 69/227 | Towards a New International Economic Order |
| 69/313 | Addis Ababa Action Agenda of the Third International Conference on Financing for Development (Addis Ababa Action Agenda) |

*Economic and Social Council resolutions*

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|---|---|
| 2014/5 | Promoting empowerment of people in achieving poverty eradication, social integration and full employment and decent work for all |

*Economic and Social Commission for Western Asia resolutions*

| | |
|---|---|
| 296 (XXVI) | Enhancing public sector institutions and resources to attain national development goals |
| 303 (XXVII) | Towards enhancing the macroeconomic policy in ESCWA member countries |
| 313 (XXVII) | Frequency of sessions of the Technical Committee on Liberalization of Foreign Trade, Economic Globalization and Financing for Development in the Countries of the ESCWA Region |

**Subprogramme 4**
**Technology for development and regional integration**

*General Assembly resolutions*

| | |
|---|---|
| 68/198 | Information and communications technologies for development |
| 68/209 | Agricultural technology for development |
| 68/220 | Science, technology and innovation for development |
| 68/302 | Modalities for the overall review by the General Assembly of the implementation of the outcomes of the World Summit on the Information Society |
| 69/204 | Information and communications technologies for development |

*Economic and Social Council resolutions*

| | |
|---|---|
| 2014/27 | Assessment of the progress made in the implementation of and follow-up to the outcomes of the World Summit on the Information Society |
| 2014/28 | Science, technology and innovation for development |
| 2014/35 | Establishment of an intergovernmental committee on technology for development in the Economic and Social Commission for Western Asia |
| 2015/27 | Science, technology and innovation for development |

*Economic and Social Commission for Western Asia resolutions*

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|---|---|
| 294 (XXVI) | Establishment of the ESCWA technology centre |
| 306 (XXVII) | Development of the Arab Internet Governance Forum process and sustaining efforts in the Arabic domain names field |

**Subprogramme 5**
**Statistics for evidence-based policymaking**

*General Assembly resolutions*

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|---|---|
| 68/261 | Fundamental Principles of Official Statistics |

*Economic and Social Council resolutions*

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|---|---|
| 2014/31 | A global geodetic reference frame for sustainable development |

*Economic and Social Commission for Western Asia resolutions*

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|---|---|
| 276 (XXIV) | Strengthening statistical capacities in the ESCWA region |
| 283 (XXV) | ESCWA member country compliance with international standards for enhancing national statistical systems |

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|---|---|
| 286 (XXV) | Gender statistics for equality and empowerment of women |
| 287 (XXV) | Strengthening statistical capacities for evidence-based policymaking |
| 297 (XXVI) | Arab MDG monitor for societal progress |

**Subprogramme 6**
**Advancement of women**

*General Assembly resolutions*

| | |
|---|---|
| 68/137 | Violence against women migrant workers |
| 68/138 | Convention on the Elimination of All Forms of Discrimination against Women |
| 68/139 | Improvement of the situation of women in rural areas |
| 68/181 | Promotion of the Declaration on the Right and Responsibility of Individuals, Groups and Organs of Society to Promote and Protect Universally Recognized Human Rights and Fundamental Freedoms: protecting women human rights defenders |
| 68/191 | Taking action against gender-related killing of women and girls |
| 68/227 | Women in development |
| 69/147 | Intensification of efforts to eliminate all forms of violence against women and girls |
| 69/149 | Trafficking in women and girls |
| 69/151 | Follow-up to the Fourth World Conference on Women and full implementation of the Beijing Declaration and Platform for Action and the outcome of the twenty-third special session of the General Assembly |
| 69/236 | World Survey on the Role of Women in Development |

*Economic and Social Council resolutions*

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|---|---|
| 2015/6 | Future organization and methods of work of the Commission on the Status of Women |
| 2015/12 | Mainstreaming a gender perspective into all policies and programmes in the United Nations system |
| 2015/13 | Situation of and assistance to Palestinian women |
| 2015/21 | Taking action against gender-related killing of women and girls |

**Subprogramme 7**
**Conflict mitigation and development**

*General Assembly resolutions*

| | |
|---|---|
| 68/211 | International Strategy for Disaster Reduction |
| 68/235 | Permanent sovereignty of the Palestinian people in the Occupied Palestinian Territory, including East Jerusalem, and of the Arab population in the occupied Syrian Golan over their natural resources |
| 68/303 | Strengthening the role of mediation in the peaceful settlement of disputes, conflict prevention and resolution |
| 69/291 | Implementation of the recommendations contained in the report of the Secretary-General on the causes of conflict and the promotion of durable peace and sustainable development in Africa |
| 69/327 | Promoting inclusive and accountable public services for sustainable development |

*Economic and Social Council resolutions*

| | |
|---|---|
| 2014/1 | Situation of and assistance to Palestinian women |
| 2014/26 | Economic and social repercussions of the Israeli occupation on the living conditions of the Palestinian people in the Occupied Palestinian Territory, including East Jerusalem, and the Arab population in the occupied Syrian Golan |

*Economic and Social Council for Western Asia resolutions*

| | |
|---|---|
| 271 (XXIV) | Strengthening the role of ESCWA in addressing the impact of conflict and instability within the context of social and economic development |
| 282 (XXV) | Mitigating the impact on development of conflict, occupation and instability in ESCWA member countries |
| 292 (XXVI) | Upgrading the Section for Emerging and Conflict-Related Issues to the level of a division and establishing a governmental committee on emerging issues and development in conflict settings |
| 296 (XXVI) | Enhancing public sector institutions and resources to attain national development goals |

*Security Council resolutions*

| | |
|---|---|
| 1947 (2010) | Post-conflict peacebuilding |